

Exhibit A

Detailed Description of AlixPartners' Fees and Hours by Matter Category



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Chapter 11 Process / Case Management
Code: 20008940PA0003.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	JEC	Review correspondence re: case administration matters	0.8
01/03/2025	KP	Meeting with B. Resnick, A. Shpeen (all DPW), S. Erickson, A. Rifkin, M. Gottlieb (all Guggenheim) re: professional fees	0.5
01/06/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream updates	0.3
01/06/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: workstream updates	0.3
01/06/2025	JEC	Develop correspondence re: case administration matters	0.7
01/06/2025	KP	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	JJ	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	RS	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	SL	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	RMT	Meeting with K. Percy, J. Clarrey, S. Lemack, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: Internal Engagement Update	0.6
01/06/2025	JEC	Review correspondence re: case administration matters	0.6
01/07/2025	JEC	Meeting with M. Jennings (BL), R. Goldman (JF), S. Piraino, E. Stern, (both DPW) re: vendor communications	0.2
01/07/2025	KP	Prepare support and responses to the FTI inquiries	1.1
01/07/2025	JEC	Review correspondence re: case administration matters	0.4
01/08/2025	JEC	Develop correspondence re: case administration matters	0.5
01/08/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: coordinating workstream assignments	0.5
01/08/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: coordinating workstream assignments	0.5
01/08/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: coordinating workstream assignments	0.5
01/08/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstream	0.7
01/08/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7



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01/08/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	RMT	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: discuss current team workstreams	0.7
01/08/2025	JEC	Review draft wind-down workplan to provide updates to AlixPartners team	1.2
01/08/2025	JEC	Review employee analysis to support ongoing case administration planning	1.3
01/08/2025	KP	Update the project workplan for ongoing and anticipated workstreams	1.9
01/09/2025	JEC	Develop correspondence re: employee analysis	0.3
01/09/2025	SL	Meeting with DPW, J. Clarrey and S. Lemack (AlixPartners) to discuss workstream updates	0.4
01/09/2025	JEC	Meeting with DPW, J. Clarrey and S. Lemack (AlixPartners) to discuss workstream updates	0.4
01/09/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), A. Shpeen, B. Resnick (Davis Polk), B. Thorn, J. Ramsden, R. Robins (BL) re: case update	1.5
01/09/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), A. Shpeen, B. Resnick (Davis Polk), B. Thorn, J. Ramsden, R. Robins (BL) re: case update	1.5
01/09/2025	KP	Meeting with S. Piraino, A. Shpeen, B. Resnick (Davis Polk) re: case issues	0.7
01/09/2025	JEC	Review correspondence re: case administration matters	0.6
01/09/2025	JEC	Review workplan information to assess workstream planning	0.7
01/10/2025	JJ	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), S. Piraino, A. Shpeen (Davis Polk), R. Robins (BL) re: discuss communication plan	0.3
01/10/2025	JEC	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), S. Piraino, A. Shpeen (Davis Polk), R. Robins (BL) re: discuss communication plan	0.3
01/10/2025	JC	Meeting with J. Clarrey, J. Chan, J. Jang (AlixPartners), S. Piraino, A. Shpeen (Davis Polk), R. Robins (BL) re: discuss communication plan	0.3
01/10/2025	AP	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	JJ	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	RS	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	JEC	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	JC	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	SL	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	RMT	Meeting with J. Clarrey, J. Chan, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere (AlixPartners) re: workstream update	0.7
01/10/2025	JEC	Review employee analysis to provide feedback to team	0.4



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01/13/2025	AY	Compile list of data needed for IT wind down plan	0.3
01/13/2025	AY	Create a list of important points of contact related to understanding litigation data requirement	0.3
01/13/2025	AY	Develop action items to kick-off IT wind down	0.7
01/13/2025	AY	Develop IT related services list to be validated by BL IT team	0.9
01/13/2025	JM	Develop IT wind down data retention plan tab	0.5
01/13/2025	JM	Develop IT wind down plan application and service list tab	1.1
01/13/2025	JM	Develop IT wind down work plan activity list	1.5
01/13/2025	AY	Email to J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: Follow-up on Data Retention & IT Path Forward	0.3
01/13/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), B. Resnick, S. Shpeen (Davis Polk), B. Thorn, R. Robins (BL) re: discuss outstanding case issues	0.7
01/13/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), B. Resnick, S. Shpeen (Davis Polk), B. Thorn, R. Robins (BL) re: discuss outstanding case issues	0.7
01/13/2025	JM	Participate in meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.9
01/13/2025	AY	Participate in meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.9
01/13/2025	JM	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) re: prep for upcoming meeting with BL IT and GC leadership regarding IT wind down	0.5
01/13/2025	AY	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) re: prep for upcoming meeting with BL IT and GC leadership regarding IT wind down	0.5
01/13/2025	AY	Prepare list of IT employees to be reviewed for retention by J. Kelley, C. Liyanapathirana, R. Robins (all BL)	0.5
01/13/2025	AY	Prepare steps needed to wind down applications based on timeline groupings	3.0
01/13/2025	JEC	Review correspondence re: case administration matters	0.3
01/13/2025	AY	Review meeting notes from meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) re: prep for upcoming meeting with BL IT and GC leadership regarding IT wind down	0.4
01/13/2025	KP	Participate in meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.9
01/14/2025	AY	Add application steps to IT wind down tracking document	0.9
01/14/2025	AY	Add data destruction steps to IT wind down tracking document	1.1
01/14/2025	AY	Analyze data for business planning	1.1
01/14/2025	AY	Build data hygiene and analyze data for business plan	1.1
01/14/2025	JEC	Compile planning documentation to support ongoing workstreams	1.6
01/14/2025	JM	Develop IT employee list for input	0.5
01/14/2025	JM	Develop IT wind down plan asset sale list	0.4
01/14/2025	JM	Develop IT wind down plan IT contracts list	0.5
01/14/2025	AY	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) Re: Working session for application, data request follow up, planning on data destruction and planning on legal requirements of data	0.6
01/14/2025	JM	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) re: data retention and IT path re: Discuss legal data retention guidelines	0.5



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01/14/2025	AY	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) re: data retention and IT path re: Discuss legal data retention guidelines	0.5
01/14/2025	JM	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) Re: Working session for application, data request follow up, planning on data destruction and planning on legal requirements of data	0.6
01/14/2025	AY	Prepare data for analysis	0.5
01/14/2025	AY	Research legal requirement for retention of data	2.9
01/14/2025	JEC	Review correspondence re: case administration matters	0.6
01/14/2025	RS	Review engagement letter for counterparty and add comments	1.2
01/14/2025	JEC	Review status of wind-down workstreams to assess next steps	0.7
01/14/2025	AY	Set meetings for IT wind down updates	0.3
01/14/2025	AY	Update Wind Down plan based on meeting feedback	0.5
01/15/2025	JM	Build out data retention information with actual BL data	0.3
01/15/2025	AY	Compile application list	0.6
01/15/2025	AY	Corresponded with AlixPartners legal team	0.3
01/15/2025	AY	Created Box cloud storage access for the client	0.1
01/15/2025	JM	Review IT wind down plan	0.6
01/15/2025	KP	Meeting with A. Shpeen, B. Resnick (Davis Polk), B. Thorn, J. Ramsden, R. Robins (BL) re: corporate wind down	1.2
01/15/2025	KP	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	AP	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	JJ	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	RS	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	SL	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	RMT	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	JM	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.4
01/15/2025	AY	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.4



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01/15/2025	AY	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, I. Mecklemburg Tenorio, R. Steere, A. Yadav (AlixPartners) re: case updates and workstreams	1.0
01/15/2025	JEC	Review correspondence re: case administration matters	0.3
01/15/2025	JM	Review data record types for possible retention	0.8
01/15/2025	AY	Update application wind down plan to prepare for client input	2.3
01/15/2025	AY	Update data retention plan based on research and legal advice	3.0
01/16/2025	JM	Develop agenda for Friday team meeting with BL	0.2
01/16/2025	JM	Edit data retention list based on BL data	0.7
01/16/2025	JM	Edit the application list based on BL data	0.6
01/16/2025	AY	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.4
01/16/2025	JM	Participate in meeting with J. Miller and A. Yadav (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: data retention and IT path	0.4
01/16/2025	AY	Prepare application inventory	1.4
01/16/2025	JEC	Review correspondence re: case administration matters	0.6
01/16/2025	JM	Review hardware and software maintenance data	0.9
01/17/2025	KP	Participate in meeting with J. Miller, K. Percy (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: IT/data check in	1.0
01/17/2025	JM	Participate in meeting with J. Miller, K. Percy (both AlixPartners) and J. Kelley, C. Liyanapathirana, R. Robins (all BL) re: IT/data check in	1.0
01/17/2025	JM	Review IT contract list as part of IT wind down plan	0.9
01/17/2025	JM	Update data retention list after input from BL GC	0.4
01/20/2025	JEC	Develop correspondence re: case administration matters	0.4
01/20/2025	JEC	Develop correspondence re: OCP matters	0.3
01/20/2025	JM	Organize apps into Wind Down groupings	0.5
01/20/2025	KP	Participate in meeting with J. Miller, K. Percy (both AlixPartners) re: IT wind down plan, including application wind down timing, data retention needs, and employee retention needs	0.4
01/20/2025	JM	Participate in meeting with J. Miller, K. Percy (both AlixPartners) re: IT wind down plan, including application wind down timing, data retention needs, and employee retention needs	0.4
01/20/2025	JM	Prepare for IT application review workshop	1.1
01/20/2025	JM	Review and update IT contracts tab as part of IT wind down plan	0.9
01/20/2025	JM	Update data retention plan	0.4
01/20/2025	JM	Update steps in IT wind down plan	0.7
01/21/2025	JM	Finalize list of data retention records and retention durations	1.2
01/21/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5
01/21/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5
01/21/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5
01/21/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5



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01/21/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5
01/21/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, J. Jang, R. Steere (AlixPartners) re: case and workstream update	0.5
01/21/2025	JM	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	JEC	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	KSM	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	SL	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	ESK	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	AY	Participate in meeting with J. Clarrey, E. Kardos, S. Lemack, J. Miller, K. Sundt, A. Yadav (all AlixPartners) re: data retention	0.5
01/21/2025	KP	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and B. Barr, B. Dickinson, C. Eynon, J. Kauffman, J. Kelley, C. Liyanpathirana, S. Mukundachar, B. Young (all BL) re: IT wind down walkthrough	2.5
01/21/2025	JM	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and B. Barr, B. Dickinson, C. Eynon, J. Kauffman, J. Kelley, C. Liyanpathirana, S. Mukundachar, B. Young (all BL) re: IT wind down walkthrough	2.5
01/21/2025	AY	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and B. Barr, B. Dickinson, C. Eynon, J. Kauffman, J. Kelley, C. Liyanpathirana, S. Mukundachar, B. Young (all BL) re: IT wind down walkthrough	2.5
01/21/2025	JM	Develop correspondence with BL team re: IT wind down meetings for the week	0.3
01/21/2025	JJ	Refresh the workstream information for the winddown period	0.6
01/21/2025	ESK	Review and consider email re: document retention	0.5
01/21/2025	JEC	Review correspondence re: case administration matters	0.7
01/21/2025	JEC	Review workstream planning information	1.0
01/21/2025	JC	Revising workstream workplan for BL team	0.6
01/21/2025	JM	Update app and service inventory tab after workshop	1.8
01/21/2025	JM	Update contracts list, including aligning columns and pulling in new data	1.7
01/21/2025	KP	Update the project workplan	1.3
01/22/2025	JM	Brainstorm IT budget data elements, including cost estimation method by element	0.9
01/22/2025	JM	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and B. Dickinson, C. Liyanpathirana, B. Barr (all BL) re: IT Winddown follow up	1.5
01/22/2025	AY	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and B. Dickinson, C. Liyanpathirana, B. Barr (all BL) re: IT Winddown follow up	1.5
01/22/2025	JM	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and C. Means, R. Robins (both BL) re: BCBS litigation data requirement	0.5
01/22/2025	AY	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and C. Means, R. Robins (both BL) re: BCBS litigation data requirement	0.5



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01/22/2025	JM	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and J. Caruso, S. Hutkai, R. Robins (all BL) re: Interchange litigation data requirement	0.4
01/22/2025	AY	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) and J. Caruso, S. Hutkai, R. Robins (all BL) re: Interchange litigation data requirement	0.4
01/22/2025	KP	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and J. Kelley, R. Robins (both BL) re: IT Winddown Team Check In	0.5
01/22/2025	JM	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and J. Kelley, R. Robins (both BL) re: IT Winddown Team Check In	0.5
01/22/2025	AY	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) and J. Kelley, R. Robins (both BL) re: IT Winddown Team Check In	0.5
01/22/2025	KP	Participate in meeting with J. Miller, K. Percy (all AlixPartners) and R. Robins (BL) re: data retention	0.5
01/22/2025	JM	Participate in meeting with J. Miller, K. Percy (all AlixPartners) and R. Robins (BL) re: data retention	0.5
01/22/2025	JM	Develop plan of activity for rest of week, including AlixPartners team, IT team, and other stakeholders	0.9
01/22/2025	LMB	Review Interim Compensation Order	0.2
01/22/2025	JM	Update app / service tab of IT wind down plan	1.1
01/22/2025	JM	Update data retention plan	1.2
01/23/2025	JM	Designed and iterated labor cost model	1.2
01/23/2025	JM	Participate in meeting with B. Barr, B. Dickinson, C. Liyanapathirana, S. Mukundachar (all BL) and re: IT Winddown follow up	1.0
01/23/2025	JM	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) E. Campo (BL) and re: IT budget	0.8
01/23/2025	AY	Participate in meeting with J. Miller, A. Yadav (both AlixPartners) E. Campo (BL) and re: IT budget	0.8
01/23/2025	JM	Participate in meeting with E. Schreck, R. Robins, I. Pinchuk, A. Dickstein (all BL) and re: tariff litigation data requirement	0.5
01/23/2025	KP	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) B. Barr, B. Dickinson, C. Eynon, J. Kauffman, C. Liyanapathirana, S. Mukundachar, B. Young (all BL) and re: IT Winddown follow up	1.5
01/23/2025	JM	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) B. Barr, B. Dickinson, C. Eynon, J. Kauffman, C. Liyanapathirana, S. Mukundachar, B. Young (all BL) and re: IT Winddown follow up	1.5
01/23/2025	AY	Participate in meeting with J. Miller, K. Percy, A. Yadav (all AlixPartners) B. Barr, B. Dickinson, C. Eynon, J. Kauffman, C. Liyanapathirana, S. Mukundachar, B. Young (all BL) and re: IT Winddown follow up	1.5
01/23/2025	JEC	Review correspondence from DPW and BL teams re: case administration matters	0.4
01/23/2025	RS	Review discussion agenda and provide comments	0.2
01/23/2025	JM	Review IT budget	1.5
01/23/2025	RS	Review OCP declaration	0.3
01/23/2025	RS	Send email to vendor re: OCP declaration	0.1
01/23/2025	JM	Structure and plan IT vendor negotiations	1.0
01/23/2025	JM	Research information regarding vendor hardware buy	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/24/2025	JM	Link app wind down timing to data retention needs	0.9
01/24/2025	JJ	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: open workstream tasks	0.2
01/24/2025	RS	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: open workstream tasks	0.2
01/24/2025	JC	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners) re: open workstream tasks	0.2
01/24/2025	JM	Participate in meeting with B. Barr, B. Dickinson, C. Eynon, J. Kauffman, J. Kelley, C. Liyanapathirana, S. Mukundachar, B. Young (all BL) and re: IT Winddown follow up	1.0
01/24/2025	JM	Participate in meeting with J. Clarrey, J. Miller (both AlixPartners) R. Boettcher, C. Eynon, J. Kauffman, J. Kelley, C. Liyanapathirana, M. Robey, R. Robins (all BL) and re: vendor renewal	0.8
01/24/2025	JEC	Participate in meeting with J. Clarrey, J. Miller (both AlixPartners) R. Boettcher, C. Eynon, J. Kauffman, J. Kelley, C. Liyanapathirana, M. Robey, R. Robins (all BL) and re: vendor renewal	0.8
01/24/2025	JM	Prepare for IT working session	0.5
01/24/2025	JEC	Review correspondence from BI and DPW teams re: case administration matters	0.3
01/24/2025	JC	Review current status of open workstreams and assignments	0.8
01/24/2025	JM	Start building cost model that forecasts IT costs during wind down	0.8
01/27/2025	JM	Adjust overall IT wind down plan as new data received	0.7
01/27/2025	JM	Analyze app groupings for IT wind down plan	0.5
01/27/2025	JM	Clarify cost basis for IT cost elements	1.9
01/27/2025	JM	Update IT app inventory	0.8
01/27/2025	JM	Determine payment status for HW and SW IT contracts	1.8
01/27/2025	JM	Execute follow ups post IT wind down workshop	0.7
01/27/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners) re: workstream update	0.5
01/27/2025	KP	Meeting with S Piraino, A. Shpeen, B. Resnick (Davis Polk) re: case issues	0.5



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01/27/2025	JM	Participate in meeting with B. Barr, B. Dickinson, C. Eynon, J. Kauffman, J. Kelley, C. Liyanapathirana, S. Mukundachar, B. Young (all BL) re: IT Winddown follow up	0.8
01/27/2025	JM	Participate in meeting with E. Campo, C. Dyett, S. Waterfall (all BL) re: IT finance discussion	0.6
01/27/2025	JM	Plan next steps based on recent progress on IT wind down plan	0.5
01/28/2025	JM	Analyze IT cost elements to build cost forecast for IT	1.5
01/28/2025	JM	Build IT budget forecast	1.5
01/28/2025	JEC	Meeting with C. Means, S. Hutkai (both BL), S. Piraino (DPW), S. Churchill (MNAT), T. Svalina, N. Sanders, L. Maite (all E&Y) re: ordinary course professional process	0.4
01/28/2025	JM	Participate in meeting with J. Kauffman, C. Liyanapathirana, C. Eynon, M. Robey, R. Robins, R. Boettcher (all BL) re: vendor renewal	0.8
01/28/2025	KP	Participate in meeting with K. Percy (partial), J. Miller (both AlixPartners) and J. Kelley, C. Liyanapathirana, C. Eynon, J. Kaufmann, B. Young, B. Dickinson, B. Barr, S. Mukundachar (all BL) re: IT winddown follow up	1.5
01/28/2025	JM	Participate in meeting with K. Percy (partial), J. Miller (both AlixPartners) and J. Kelley, C. Liyanapathirana, C. Eynon, J. Kaufmann, B. Young, B. Dickinson, B. Barr, S. Mukundachar (all BL) re: IT winddown follow up	3.0
01/28/2025	KP	Participate in meeting with K. Percy, J. Miller (all AlixPartners) and R. Robins, J. Kelley, C. Liyanapathirana (all BL) re: data retention	0.5
01/28/2025	JM	Participate in meeting with K. Percy, J. Miller (all AlixPartners) and R. Robins, J. Kelley, C. Liyanapathirana (all BL) re: data retention	0.5
01/28/2025	JM	Update data retention plan, clarifying how we will action certain records to be retained	0.9
01/29/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, J. Ramsden (BL) re: current open issues	0.8
01/29/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, J. Ramsden (BL) re: current open issues	0.8
01/29/2025	JM	Participate in meeting with J. Kelley, C. Liyanapathirana (both BL) re: IT winddown	2.1
01/29/2025	JM	Update data retention plan	0.9
01/29/2025	JM	Update IT application inventory	1.3
01/30/2025	JM	Build IT supplier contract list of suppliers tied to BL website	0.7
01/30/2025	JM	Build list of IT contracts for short term rapid negotiations	1.5
01/30/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, J. Ramsden (BL) re: outstanding workstreams	1.0
01/30/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), R. Robins, J. Ramsden (BL) re: outstanding workstreams	1.0
01/30/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, R. Steere (AlixPartners), R. Robins, J. Ramsden (BL) re: open issues list	0.4
01/30/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, R. Steere (AlixPartners), R. Robins, J. Ramsden (BL) re: open issues list	0.4
01/30/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, R. Steere (AlixPartners), R. Robins, J. Ramsden (BL) re: open issues list	0.4



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01/30/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, R. Steere (AlixPartners), R. Robins, J. Ramsden (BL) re: open issues list	0.4
01/30/2025	SL	Meeting with K. Percy, J. Clarrey, J. Chan, S. Lemack, R. Steere (AlixPartners), R. Robins, J. Ramsden (BL) re: open issues list	0.4
01/30/2025	JM	Participate in meeting with J. Kelley, C. Liyanapathirana, C. Eynon, J. Kauffman, B. Young, B. Dickinson, B. Barr, S. Mukundachar (all BL) re: IT winddown	2.5
01/30/2025	JM	Plan next steps related to data retention	0.8
01/30/2025	JM	Review contracts for negotiations and Gordon Brothers review	1.0
01/31/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere (AlixPartners), M. Brock (Davis Polk) re: information request	0.2
01/31/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere (AlixPartners), M. Brock (Davis Polk) re: information request	0.2
01/31/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere (AlixPartners), M. Brock (Davis Polk) re: information request	0.2
01/31/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, R. Steere (AlixPartners), M. Brock (Davis Polk) re: information request	0.2
01/31/2025	JM	Develop plan for meeting with Variety regarding applications they may want to assume	0.5
01/31/2025	JC	Revising workstream workplan for BL team	0.6
01/31/2025	JM	Schedule data retention meeting	0.4
01/31/2025	JM	Update data retention plan post data retention meeting	1.3
01/31/2025	JM	Validate applications that can potentially be discontinued	1.1
Total Professional Hours			194.3



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	25.4	35,941.00
Jason Miller	\$1,250	76.3	95,375.00
Job Chan	\$1,225	10.5	12,862.50
Elizabeth S Kardos	\$950	1.0	950.00
Jarod E Clarrey	\$1,150	22.2	25,530.00
Kaitlyn Sundt McClarren	\$715	0.5	357.50
Sam Lemack	\$980	5.1	4,998.00
Anthony Perrella	\$850	2.4	2,040.00
Aditya Yadav	\$835	35.0	29,225.00
Rosa Mecklemburg Tenorio	\$810	3.0	2,430.00
Jimmy Jang	\$810	5.6	4,536.00
Rowan Steere	\$685	7.1	4,863.50
Lisa Marie Bonito	\$580	0.2	116.00
Total Professional Hours and Fees		194.3	\$ 219,224.50



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Re: Cash / Liquidity Matters
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	JJ	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle (M3) re: funding request	0.5
01/02/2025	RS	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle (M3) re: funding request	0.5
01/02/2025	KP	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle (M3) re: funding request	0.5
01/02/2025	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/02/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/02/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/02/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/02/2025	AP	Review agency agreement disbursement schedule	1.3
01/02/2025	AP	Review success fee calculations	0.9
01/02/2025	AP	Update daily cash flow per latest disbursement schedule	0.7
01/02/2025	AP	Update professional fee accrual schedule	1.6
01/03/2025	AP	Meeting with S. Hutkai, J. Schroeder, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio, (all AlixPartners) re: daily finance synch	0.5
01/03/2025	KP	Meeting with S. Hutkai, J. Schroeder, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio, (all AlixPartners) re: daily finance synch	0.5
01/03/2025	JEC	Meeting with S. Hutkai, J. Schroeder, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio, (all AlixPartners) re: daily finance synch	0.5
01/03/2025	RMT	Meeting with S. Hutkai, J. Schroeder, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, J. Clarrey, A. Perrella, R. Mecklemburg Tenorio, (all AlixPartners) re: daily finance synch	0.5
01/03/2025	AP	Review email correspondence re: success fee funding	1.1
01/03/2025	AP	Review LC cash collateral payments	0.8
01/03/2025	JJ	Review of outstanding amount owed to a particular vendor and assessing the ongoing services	0.3
01/03/2025	JJ	Review of the weekly disbursement file with focus on potential split between various buckets	1.1
01/03/2025	AP	Update professional fee accrual schedule	1.4
01/06/2025	JJ	Assessing current AP related to outbound freight as well forecasting an updated disbursement need until the final week of DC release	1.0
01/06/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/06/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/06/2025	AP	Review communication re: professional fee funding	1.2
01/06/2025	AP	Review funding calculation to GBRP from company treasury	1.4
01/06/2025	AP	Review funding of professional fee escrow account	1.1
01/06/2025	AP	Review wind down budgets for funding amounts from GBRP	0.7
01/06/2025	AP	Update wiring instructions for professional fee payments	0.9
01/07/2025	AP	Develop budget reporting schedule	1.4
01/07/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/07/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
01/07/2025	AP	Review disbursements scheduled to be paid	1.1
01/07/2025	JJ	Review of daily disbursement requests ensuring all the relevant items are captured and initial reporting structure	2.2
01/07/2025	RS	Send emails to Citi re: escrow account	0.4
01/07/2025	AP	Update professional fee payment schedule	1.2
01/08/2025	JC	Corresponding internally on vendor payments	0.2
01/08/2025	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/08/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/08/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/08/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.6
01/08/2025	AP	Review disbursements scheduled to be paid	0.8
01/08/2025	JC	Review payment vendor requests	0.3
01/08/2025	AP	Update budget reporting schedule	1.4
01/08/2025	AP	Update professional fee tracker for actual accruals	1.2
01/09/2025	JJ	Investigating into outstanding property taxes and other taxes	1.6
01/09/2025	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance sync	0.4
01/09/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/09/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), A. Perrella, R. Mecklemburg Tenorio, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/09/2025	AP	Review disbursements scheduled to be paid	1.1
01/09/2025	AP	Review inventory report for current week	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/09/2025	AP	Update budget reporting schedule	1.6
01/10/2025	JJ	Analysis of outstanding disbursement need for outbound freight provider incorporating latest balances and forecast	1.3
01/10/2025	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perella, R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
01/10/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perella, R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
01/10/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perella, R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
01/10/2025	RMT	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL), K. Percy, A. Perella, R. Mecklemburg Tenorio, J. Clarrey (both AlixPartners) re: daily finance synch	0.4
01/10/2025	AP	Review benefits calculations for wind down budget	0.7
01/10/2025	AP	Review disbursements scheduled to be paid	0.9
01/10/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.7
01/10/2025	JJ	Review of the daily disbursements and receipt of weekly funding amount	1.2
01/10/2025	KP	Review and provide analysis of the store operating budget	1.5
01/13/2025	AP	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss budget tracking	0.4
01/13/2025	JJ	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss budget tracking	0.4
01/13/2025	RS	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss budget tracking	0.4
01/13/2025	JC	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss budget tracking	0.4
01/13/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL) re: daily finance synch	0.5
01/13/2025	JJ	Review of daily disbursement items	0.5
01/13/2025	AP	Update budget reporting schedule	2.2
01/14/2025	AP	Develop variance reporting for previous week disbursements	1.7
01/14/2025	AP	Develop weekly professional fee detail to share with GBRP advisors	0.4
01/14/2025	AP	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/14/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/14/2025	JJ	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/14/2025	JEC	Meeting with S. Hutkai, J. Caruso, J. Christy, J. Schroeder (all BL), K. Percy, A. Perrella, J. Jang, J. Clarrey (all AlixPartners) re: daily finance synch	0.5
01/14/2025	AP	Review disbursement detail file provided by company	1.6
01/14/2025	AP	Review disbursement invoice detail provided by company	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/14/2025	JJ	Review of the professional fee trackers, filed fee applications, and certificate of no objections	1.1
01/14/2025	JJ	Review of weekly liquidity variance report	1.6
01/15/2025	JJ	Investigation into outstanding amounts owed to a particular vendor and assessing ongoing serviced provided by the vendor	0.7
01/15/2025	AP	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel, D. O'Connel (M3), M. Achenbach, T. Parent (GBRP) re: budget review	0.6
01/15/2025	JJ	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel, D. O'Connel (M3), M. Achenbach, T. Parent (GBRP) re: budget review	0.6
01/15/2025	RS	Meeting with A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel, D. O'Connel (M3), M. Achenbach, T. Parent (GBRP) re: budget review	0.6
01/15/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, S. Raver, J. Christy (BL) re: daily finance	0.5
01/15/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, S. Raver, J. Christy (BL) re: daily finance	0.5
01/15/2025	JJ	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, S. Raver, J. Christy (BL) re: daily finance	0.5
01/15/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, S. Raver, J. Christy (BL) re: daily finance	0.5
01/15/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, S. Raver, J. Christy (BL) re: daily finance	0.5
01/15/2025	JJ	Review of the APA to get a clarity on items that the estate is responsible for vs the buyer	0.7
01/15/2025	JJ	Review of the payroll file for correct bucketing within the variance reporting file	0.9
01/15/2025	JJ	Review of the prior week payroll records to separate out bonus vs PTO vs regular hour payroll data	0.7
01/15/2025	AP	Review payroll run detail provided by company	1.1
01/15/2025	AP	Review severance forecast estimates	0.6
01/15/2025	AP	Update disbursement allocations for variance reporting	2.1
01/15/2025	JJ	Update of professional fee tracker as well as review of relevant certificate of no objections and fee applications	0.8
01/15/2025	AP	Update professional fee tracker for actual accruals	0.7
01/16/2025	JJ	Analysis of payroll variance related to the previous week disbursement-investigating into payroll tax issue	0.9
01/16/2025	JJ	Corresponding with the company on proper bucketing of various disbursement for variance reporting purpose	0.9



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/16/2025	AP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Steere (all AlixPartners), J. Caruso, J. Christy (both BL) re: daily finance synch	0.4
01/16/2025	KP	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Steere (all AlixPartners), J. Caruso, J. Christy (both BL) re: daily finance synch	0.4
01/16/2025	RS	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Steere (all AlixPartners), J. Caruso, J. Christy (both BL) re: daily finance synch	0.4
01/16/2025	JEC	Meeting with K. Percy, J. Clarrey, A. Perrella, R. Steere (all AlixPartners), J. Caruso, J. Christy (both BL) re: daily finance synch	0.4
01/16/2025	JEC	Research information related to forecasted wind-down expenses	0.8
01/16/2025	JJ	Review of invoice level reconciliation file provided by M3 team and assessing impact to the variance file produced	1.7
01/16/2025	AP	Review updated payroll run detail provided by company for variance reporting	1.1
01/16/2025	AP	Update disbursement allocations for variance reporting	2.4
01/16/2025	AP	Update professional fee tracker for actual accruals	0.9
01/17/2025	AP	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.2
01/17/2025	JJ	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.2
01/17/2025	RS	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.2
01/17/2025	JC	Meeting with J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.2
01/17/2025	AP	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: budget matters	0.2
01/17/2025	KP	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: budget matters	0.2
01/17/2025	RS	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: budget matters	0.2
01/17/2025	JEC	Meeting with K. Kamalani, B. Lytle, A. Patel, others (all M3), K. Percy, A. Perrella, R. Steere, J. Clarrey (all AlixPartners) re: budget matters	0.2
01/17/2025	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss variance reporting	0.5
01/17/2025	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss variance reporting	0.5
01/17/2025	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss variance reporting	0.5
01/17/2025	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss variance reporting	0.5
01/17/2025	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss variance reporting	0.5
01/17/2025	KP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.4
01/17/2025	AP	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/17/2025	JJ	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.4
01/17/2025	RS	Meeting with K. Percy, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Lytle, A. Patel (M3), M. Achenbach (GBRP) re: budget discussion	0.4
01/17/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	AP	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners) re: discuss operating disbursements	1.0
01/17/2025	RS	Reconcile M3 team invoice detail to operating budget	0.4
01/17/2025	RS	Review admin and operating budgets	0.7
01/17/2025	JEC	Review correspondence re: budget matters	0.1
01/17/2025	RS	Review M3 team invoice reconciliation	0.8
01/17/2025	JJ	Review of daily disbursement file and the most up-to-date budget variance file	0.8
01/17/2025	JJ	Review of the APA regarding definition of excluded assets	0.5
01/17/2025	AP	Update disbursement allocations for variance reporting	0.8
01/17/2025	JJ	Updating the professional fee tracker for recent filing and payment records	0.4
01/20/2025	RS	Investigate payment details for January rent for certain stores	0.8
01/20/2025	RS	Meeting with J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/20/2025	JEC	Meeting with J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/20/2025	RS	Review go-forward store estimates for rent and NNN expenses	0.5
01/20/2025	RS	Review invoices relating to benefits for purposes of budget allocation	0.4
01/20/2025	JJ	Review of week 2 disbursement and initial preparation of budget variance file	1.6
01/20/2025	RS	Review proposed budget allocations	0.4
01/20/2025	JJ	Meeting with J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/21/2025	RS	Analyze expense bucketing for admin and store operating budgets	0.3
01/21/2025	JJ	Meeting with J. Unocic (BL) to discuss outstanding payroll split questions	1.1
01/21/2025	KP	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/21/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/21/2025	RS	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5
01/21/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso, S. Raver, J. Christy (BL) re: daily finance meeting	0.5



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01/21/2025	JJ	Preparing the latest liquidity variance reporting file for weekly meeting	3.0
01/21/2025	JJ	Refining the weekly liquidity variance reporting file per internal feedback	0.8
01/21/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	1.6
01/21/2025	RS	Review week 1 store operating expense payment details in the operating budget	0.8
01/21/2025	JC	Review APA for funding responsibilities	0.8
01/21/2025	JC	Review requests for vendor payments	0.6
01/21/2025	JJ	Update forecast around various corporate expenditure during the wind down period	1.1
01/22/2025	JJ	Analysis of admin budget variance for what is permanent vs timing related variance	1.2
01/22/2025	JJ	Analysis of variance within the winddown budget for what is permanent vs timing related	0.9
01/22/2025	KP	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/22/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/22/2025	RS	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/22/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Jang, R. Steere (AlixPartners), J. Schroeder, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/22/2025	JJ	Meeting with K. Percy, J. Jang and J. Clarrey (all AlixPartners) to review payment process and related reporting requirements	0.5
01/22/2025	KP	Meeting with K. Percy, J. Jang and J. Clarrey (all AlixPartners) to review payment process and related reporting requirements	0.5
01/22/2025	JEC	Meeting with K. Percy, J. Jang and J. Clarrey (all AlixPartners) to review payment process and related reporting requirements	0.5
01/22/2025	KP	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach, T. Parent (GBRP) re: weekly budget review	0.4
01/22/2025	JJ	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach, T. Parent (GBRP) re: weekly budget review	0.4
01/22/2025	RS	Meeting with K. Percy, J. Jang, R. Steere (AlixPartners), K. Kamalani, B. Lytle, A. Patel (M3), M. Achenbach, T. Parent (GBRP) re: weekly budget review	0.4
01/22/2025	JJ	Preparation of preliminary weekly funding request analysis	1.7
01/22/2025	RS	Prepare comparison analysis of budget variance provided by M3 team	1.3
01/22/2025	RS	Reconcile lease sale escrow extract detail to expected cash payments	0.3
01/22/2025	JJ	Reconciliation of week 1 actuals incorporating feedback from the buyer financial advisor	1.4
01/22/2025	JC	Review proposed weekly payments	0.3
01/22/2025	RS	Summarize findings of budget variance in an email	0.2
01/22/2025	JJ	Update professional fee tracker for CNO and coordinate disbursement	0.8
01/23/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), S. Hutkai (BL) re: open payables and vendor payments	0.7
01/23/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), S. Hutkai (BL) re: open payables and vendor payments	0.7



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01/23/2025	KP	Meeting with K. Percy, J. Clarrey, R. Steere (AlixPartners), S. Raver, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/23/2025	RS	Meeting with K. Percy, J. Clarrey, R. Steere (AlixPartners), S. Raver, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/23/2025	JEC	Meeting with K. Percy, J. Clarrey, R. Steere (AlixPartners), S. Raver, S. Hutkai, J. Caruso, J. Christy (BL) re: daily finance meeting	0.5
01/23/2025	JJ	Preparing and finalizing weekly funding request analysis	3.0
01/23/2025	RS	Update budget actuals based on reconciled amounts	0.8
01/24/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: funding request	0.5
01/24/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: funding request	0.5
01/24/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: funding request	0.5
01/24/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: funding request	0.5
01/24/2025	JEC	Meeting with K. Percy, J. Clarrey (partial), J. Chan, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily cash disbursements	0.1
01/24/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily cash disbursements	0.5
01/24/2025	JJ	Meeting with K. Percy, J. Clarrey, J. Chan, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily cash disbursements	0.5
01/24/2025	RS	Meeting with K. Percy, J. Clarrey, J. Chan, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily cash disbursements	0.5
01/24/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, J. Jang, R. Steere (AlixPartners), S. Hutkai, J. Caruso (BL) re: daily cash disbursements	0.5
01/24/2025	RS	Prepare stub rent calculations for additional stores with invalid waivers	0.8
01/24/2025	RS	Prepare tracker of store issues and landlord outreach re: stub and January rent	0.8
01/24/2025	RS	Reconcile EFT detail weekly rent detail provided in budget reconciliation	0.8
01/24/2025	JJ	Reconciling week 2 variance liquidity reporting	1.5
01/24/2025	RS	Research budget variances noted by M3 team	0.7
01/24/2025	RS	Research payment details for certain occupancy charges re: counsel outreach	0.9
01/24/2025	JC	Review forecasts and actual disbursements in preparation for committee meetings	0.5
01/24/2025	JJ	Review operating expenses and new contracts for criticality and assessing budget impact	1.4
01/24/2025	JC	Review professional fee escrow against latest estimates	0.4
01/24/2025	JC	Review requests for vendor payments	0.4
01/27/2025	RS	Create summary table to bucket disbursements between different budgets and budget lines	0.2
01/27/2025	RS	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/27/2025	JEC	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/27/2025	JJ	Preparation of week 3 liquidity budget variance	2.6



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01/27/2025	RS	Prepare additional reconciliation for week 1 rent disbursements	0.8
01/27/2025	JJ	Review of check details and payroll details with respect to preparation of weekly liquidity budget variance report	2.9
01/27/2025	JC	Review proposed vendor payments	0.6
01/27/2025	RS	Search for wind down budget build up and review forecast determinations	0.5
01/27/2025	JJ	Review critical invoices that are due and coming up with disbursement decision	2.1
01/27/2025	RS	Update budget disbursement expense tags	0.9
01/27/2025	RS	Update professional fee accrual schedule	0.7
01/28/2025	RS	Adjust week 1 budget allocations based on reconciliation reports	0.4
01/28/2025	RS	Analyze week 1 payment detail for rent	0.9
01/28/2025	JJ	Finalizing the week 3 liquidity budget and summarizing the causes of variance across different budgets	3.0
01/28/2025	JC	Following up with team on professional fee payments and outstanding balances	0.3
01/28/2025	RS	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/28/2025	JEC	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.4
01/28/2025	RS	Review agency agreement to understand costs paid for by Agent	0.6
01/28/2025	RS	Review M3 team budget reconciliation report for week 1 post-close	1.1
01/28/2025	RS	Review M3 team budget reconciliation report for week 2 post-close	1.4
01/28/2025	RS	Review week 3 check detail for rent payments	0.8
01/28/2025	JC	Review proposed vendor payments and associated services	0.8
01/28/2025	RS	Update professional fee schedule	0.2
01/28/2025	JJ	Prepare liquidity budget for the period in which store sales are being extended	3.0
01/29/2025	RS	Adjust payroll forecast	2.3
01/29/2025	JJ	Finalizing the reconciliation of remaining liquidity variance for the first two weeks of the liquidity budget	1.2
01/29/2025	RS	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.3
01/29/2025	JEC	Meeting with J. Schroeder, S. Hutkai, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.3
01/29/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: budget extension	0.7
01/29/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: budget extension	0.7
01/29/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: budget extension	0.7
01/29/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: budget extension	0.7
01/29/2025	JJ	Preparation of daily supply chain reporting	0.5
01/29/2025	JJ	Researching the status of amounts owed to wind down related vendors and executing disbursements	0.7
01/29/2025	RS	Review detailed payroll schedule to understand forecast methodology	0.8
01/29/2025	JJ	Review of IT contracts to assess additional disbursement needs from extending the liquidation	2.1



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01/29/2025	JJ	Review of key IT contracts that are coming due within the budget time period and assessing the potential disbursement need versus the forecast	2.1
01/29/2025	JC	Review fee applications against professional fee budget	0.4
01/29/2025	RS	Send summary table for treatment of payments under budget agreement	0.3
01/30/2025	RS	Analyze store operating disbursements to confirm budget allocation	0.9
01/30/2025	RS	Meeting with J. Schroeder, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (both AlixPartners) re: daily finance synch	0.3
01/30/2025	JEC	Meeting with J. Schroeder, J. Christy, S. Raver, D. Bush (all BL), R. Steere, J. Clarrey (both AlixPartners) re: daily finance synch	0.3
01/30/2025	JJ	Preparation of weekly funding request file	3.0
01/30/2025	RS	Prepare request for additional lease payments	0.3
01/30/2025	RS	Review week 4 funding request	0.5
01/31/2025	RS	Adjust week 3 and 4 budget line tags	0.8
01/31/2025	JC	Coordinating with company on key vendor payments	0.3
01/31/2025	RS	Meeting with J. Christy, S. Raver, D. Bush, R. Trennepohl (all BL), K. Percy, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.3
01/31/2025	JEC	Meeting with J. Christy, S. Raver, D. Bush, R. Trennepohl (all BL), K. Percy, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.3
01/31/2025	KP	Meeting with J. Christy, S. Raver, D. Bush, R. Trennepohl (all BL), K. Percy, R. Steere, J. Clarrey (all AlixPartners) re: daily finance synch	0.3
01/31/2025	KP	Meeting with S. Hutkai, J. Caruso, J. Christy, S. Raver (all BL) re: daily finance synch	0.5
01/31/2025	RS	Review breakout of tax payments	0.5
01/31/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: budgets and cash flow forecast	2.3
01/31/2025	RS	Review funding request disbursement detail bucketing	0.5
01/31/2025	JJ	Review of disbursements that took place during the week and sending inquiries on the bucketing	1.7
Total Professional Hours			205.1



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Cash / Liquidity Matters
Code: 20008940PA0003.1.3

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	19.3	27,309.50
Job Chan	\$1,225	10.4	12,740.00
Jarod E Clarrey	\$1,150	11.7	13,455.00
Anthony Perrella	\$850	48.3	41,055.00
Rosa Mecklemburg Tenorio	\$810	3.4	2,754.00
Jimmy Jang	\$810	74.0	59,940.00
Rowan Steere	\$685	38.0	26,030.00
Total Professional Hours and Fees		205.1	\$ 183,283.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2025	JJ	Corresponding with the buyers financial advisor on various matters post closing	0.6
01/03/2025	JJ	Meeting with A. Dickstein, J. Hoover, E. Schrek, I. Pinchuk, J. Bartolf (BL) re: supply chain matters	0.6
01/07/2025	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), D O'Connell, K. Kunal (M3), J. Schroeder, J. Caruso, S. Hutkai (BL) re: Reporting requirement discussion	0.7
01/07/2025	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), D O'Connell, K. Kunal (M3), J. Schroeder, J. Caruso, S. Hutkai (BL) re: Reporting requirement discussion	0.7
01/07/2025	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), D O'Connell, K. Kunal (M3), J. Schroeder, J. Caruso, S. Hutkai (BL) re: Reporting requirement discussion	0.7
01/07/2025	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), D O'Connell, K. Kunal (M3), J. Schroeder, J. Caruso, S. Hutkai (BL) re: Reporting requirement discussion	0.7
01/07/2025	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), D O'Connell, K. Kunal (M3), J. Schroeder, J. Caruso, S. Hutkai (BL) re: Reporting requirement discussion	0.7
01/09/2025	JC	Meeting with K. Kunal (M3), D. Chin, K. Caragliano (GBRP), C. Dyett (BL) re: RE: Broyhill Due Diligence Discussion	0.6
01/10/2025	AP	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), L. Hu, M. Hyland (FTI) re: discuss case update	0.4
01/10/2025	RS	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), L. Hu, M. Hyland (FTI) re: discuss case update	0.4
01/10/2025	JC	Meeting with J. Chan, A. Perrella, R. Steere (AlixPartners), L. Hu, M. Hyland (FTI) re: discuss case update	0.4
01/14/2025	JJ	Corresponding with attorneys on administrative claim pool- providing back up support and explanation	0.7
01/14/2025	KP	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL), A. Stone, S. Yee (Gordon Brothers) re: RE: Supply Chain Meeting Sync Up	0.9
01/14/2025	JJ	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL), A. Stone, S. Yee (Gordon Brothers) re: RE: Supply Chain Meeting Sync Up	0.9
01/14/2025	SS	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL), A. Stone, S. Yee (Gordon Brothers) re: RE: Supply Chain Meeting Sync Up	0.9
01/15/2025	KP	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), A. Stone, S. Yee (Gordon Brothers), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: Supply Chain Discussion	1.0
01/15/2025	JJ	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), A. Stone, S. Yee (Gordon Brothers), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: Supply Chain Discussion	1.0



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/15/2025	SS	Meeting with K. Percy, S. Scales, J. Jang (AlixPartners), A. Stone, S. Yee (Gordon Brothers), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: Supply Chain Discussion	1.0
01/15/2025	RS	Research and prepare response for FTI request	0.6
01/17/2025	AP	Meeting with M. Hyland, T. Rodrigues, L. Hu (all FTI), R. Steere, A. Perrella, J. Clarrey (all AlixPartners) re: variance and diligence catch-up	0.4
01/17/2025	RS	Meeting with M. Hyland, T. Rodrigues, L. Hu (all FTI), R. Steere, A. Perrella, J. Clarrey (all AlixPartners) re: variance and diligence catch-up	0.4
01/17/2025	JEC	Meeting with M. Hyland, T. Rodrigues, L. Hu (all FTI), R. Steere, A. Perrella, J. Clarrey (all AlixPartners) re: variance and diligence catch-up	0.5
01/20/2025	RS	Communicate with counsel to landlords re: outstanding balances	1.3
01/21/2025	RS	Prepare week 1 store operating budget detail for rent expenditures for M3 team	0.6
01/24/2025	SS	Call with A. Stone (GB), and BL Leadership regarding warehouse inventory	0.5
01/24/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), M. Hyland, L. Hu (FTI) re: case update	0.4
01/24/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), M. Hyland, L. Hu (FTI) re: case update	0.4
01/24/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), M. Hyland, L. Hu (FTI) re: case update	0.4
01/24/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), M. Hyland, L. Hu (FTI) re: case update	0.4
01/24/2025	KP	Meeting with K. Percy, J. Jang (AlixPartners), A. Stone, S. Yee, M. Achenbach (Gordon Brothers), J. Hoover, E. Schrek, I. Pinchuk, N. Howard (BL) re: RE: Supply Chain Discussion	1.1
01/24/2025	JJ	Meeting with K. Percy, J. Jang (AlixPartners), A. Stone, S. Yee, M. Achenbach (Gordon Brothers), J. Hoover, E. Schrek, I. Pinchuk, N. Howard (BL) re: RE: Supply Chain Discussion	1.1
01/27/2025	SS	Call with E. Schreck, J. Guerrero, J. Hoover, K. Shinliver, A. Dickson, (BL) Andy Stone (GB) re: supply chain updates	0.5
01/31/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), L. Hu, M. Hyland (FTI) re: case update	0.5
01/31/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), L. Hu, M. Hyland (FTI) re: case update	0.5
Total Professional Hours			22.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Communication & Meetings with Interested Parties
Code: 20008940PA0003.1.4

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	4.1	5,801.50
Steve Scales	\$1,250	2.9	3,625.00
Job Chan	\$1,225	2.6	3,185.00
Jarod E Clarrey	\$1,150	0.5	575.00
Anthony Perrella	\$850	1.5	1,275.00
Jimmy Jang	\$810	6.0	4,860.00
Rowan Steere	\$685	4.9	3,356.50
Total Professional Hours and Fees		22.5	\$ 22,678.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/07/2025	JEC	Develop correspondence re: MOR requirements	2.1
01/07/2025	RS	Prepare lease sale schedule for MOR	1.2
01/07/2025	JEC	Review reporting requirements to assess pending outreach	0.9
01/16/2025	RS	Update lease sale report for MOR	0.6
01/17/2025	JEC	Review asset sale and cash activity information to support MOR preparation	1.2
01/17/2025	RS	Review Durant DC rejection notice	1.2
01/22/2025	JEC	Call with B. Green (BL) to discuss tax estimates for MORs	0.2
01/22/2025	JEC	Review cash activity information to support MOR preparation	0.6
01/22/2025	JEC	Review financial information to support MOR preparation	1.5
01/22/2025	JEC	Review tax information to support MOR preparation	1.0
01/23/2025	JEC	Develop correspondence re: MOR items	0.3
01/23/2025	JEC	Update draft MOR materials based on company feedback	0.5
01/24/2025	JEC	Review cash activity information to support MOR preparation	1.8
01/27/2025	JEC	Develop correspondence with BL team re: draft MOR materials	0.5
01/27/2025	JEC	Review financial and cash information to support MOR preparation	1.7
01/27/2025	RS	Review rejection exhibits to confirm store status	0.4
01/27/2025	RS	Scan docket for eighth list of lease rejections	0.2
01/27/2025	RS	Update exhibit of January lease rejections to include landlord information	0.4
01/28/2025	JEC	Update draft MOR materials based on feedback from BL team	1.1
01/29/2025	RS	Create exhibit of lease cures for court filing	0.3
01/29/2025	JEC	Finalize draft MOR reports and attachments to prepare for company review	0.8
01/30/2025	JEC	Develop correspondence with MNAT team re: MOR filings	0.3
01/30/2025	JEC	Finalize information for UST fee payments	0.7
01/30/2025	RS	Fix formatting for lease designation exhibit	0.3
01/30/2025	JEC	Generate final MOR documents to prepare for filing	1.1
01/30/2025	JEC	Meeting with D. Bush (BL) re: review of US Trustee payment process	0.5
01/30/2025	RS	Prepare designated leases document	0.6
01/30/2025	RS	Review previously filed lease cure amounts	0.6
01/31/2025	RS	Prepare updated exhibit with professional wire detail	0.5
Total Professional Hours			23.1



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: U.S. Trustee / Court Reporting Requirements
Code: 20008940PA0003.1.5

PROFESSIONAL	RATE	HOURS	FEEs
Jarod E Clarrey	\$1,150	16.8	19,320.00
Rowan Steere	\$685	6.3	4,315.50
Total Professional Hours and Fees		23.1	\$ 23,635.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	KP	Prepare detail on projected tax refunds	0.7
01/02/2025	KP	Prepare detail on the professional fees to be paid at closing	0.9
01/02/2025	KP	Review and revise the agency agreement	1.7
01/02/2025	JJ	Review of the final APA draft with focus on agency agreement	1.2
01/02/2025	KP	Review the APA and the schedules for attachment	2.2
01/02/2025	AP	Update funds flow for closing	1.1
01/03/2025	AP	Compile wiring instructions for closing	0.9
01/03/2025	KP	Meeting with K. Kamlani, D. O'Connell (both M3), K. Shonak, A. Williams, S. Yee, others (all GB), R. Morando, S. Doherty (both BRG), C. Simon (Otterbourg), S. Fox (Riemer), A. Shpeen, S. Piraino (both DPW), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: sale closing logistics	0.3
01/03/2025	AP	Meeting with K. Kamlani, D. O'Connell (both M3), K. Shonak, A. Williams, S. Yee, others (all GB), R. Morando, S. Doherty (both BRG), C. Simon (Otterbourg), S. Fox (Riemer), A. Shpeen, S. Piraino (both DPW), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: sale closing logistics	0.3
01/03/2025	JJ	Meeting with K. Kamlani, D. O'Connell (both M3), K. Shonak, A. Williams, S. Yee, others (all GB), R. Morando, S. Doherty (both BRG), C. Simon (Otterbourg), S. Fox (Riemer), A. Shpeen, S. Piraino (both DPW), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: sale closing logistics	0.3
01/03/2025	JEC	Meeting with K. Kamlani, D. O'Connell (both M3), K. Shonak, A. Williams, S. Yee, others (all GB), R. Morando, S. Doherty (both BRG), C. Simon (Otterbourg), S. Fox (Riemer), A. Shpeen, S. Piraino (both DPW), K. Percy, A. Perrella, J. Jang and J. Clarrey (all AlixPartners) re: sale closing logistics	0.3
01/03/2025	KP	Prepare detail on the professional fees for the funds flow	0.9
01/03/2025	KP	Prepare support for the admin and wind down budgets for discussion with BL management	1.3
01/03/2025	KP	Provide revisions to the Agency Agreement and Wind Down budget	1.4
01/03/2025	KP	Review and reconcile the funds flow summary	1.1
01/05/2025	KP	Prepare support for the professional fees in the funds flow closing documents	1.6
01/08/2025	JC	Correspondence with BL team re: IBNR payments	0.2
01/08/2025	JEC	Develop correspondence re: employee analysis	0.3
01/08/2025	KP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), C. Choo (GB) re: discuss reconciliation process	0.6
01/08/2025	AP	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), C. Choo (GB) re: discuss reconciliation process	0.6
01/08/2025	JJ	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), C. Choo (GB) re: discuss reconciliation process	0.6
01/08/2025	RS	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), C. Choo (GB) re: discuss reconciliation process	0.6
01/08/2025	JC	Meeting with K. Percy, J. Chan, A. Perrella, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), C. Choo (GB) re: discuss reconciliation process	0.6
01/08/2025	JC	Review vendor information requests	0.3
01/08/2025	RS	Update outstanding cures by store analysis for GBRP	1.7
01/09/2025	JC	Correspondence with Gordon Brothers on key retentions	0.2
01/09/2025	RS	Prepare responses to outstanding GBRP request list	0.7



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Transaction Support
Code: 20008940PA0003.1.10

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/09/2025	RS	Prepare store occupancy expense schedule for GBRP	1.2
01/09/2025	JC	Review asserted vendor claims / motion	0.3
01/09/2025	JC	Review supporting documentation for settlement discussions	0.4
01/10/2025	AP	Review vendor communications for APA	0.6
01/13/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: discuss go forward employee roster	0.4
01/13/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: discuss go forward employee roster	0.4
01/13/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan (AlixPartners) re: discuss go forward employee roster	0.4
01/15/2025	KP	Meeting with K. Percy, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down employee matters	0.8
01/15/2025	JEC	Meeting with K. Percy, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down employee matters	0.8
01/15/2025	SL	Meeting with K. Percy, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down employee matters	0.8
01/22/2025	RS	Review APA language re: operating expense budget	0.8
01/22/2025	JEC	Review employee analysis to support ongoing wind-down planning	0.9
01/27/2025	KP	Meeting with S. Piraino, E. Stern, K. Winiarski (all DPW), K. Percy and J. Clarrey (both AlixPartners) re: wind-down employee matters	0.5
01/27/2025	JEC	Meeting with S. Piraino, E. Stern, K. Winiarski (all DPW), K. Percy and J. Clarrey (both AlixPartners) re: wind-down employee matters	0.5
01/27/2025	JC	Review tax implications of lease rejections	0.4
01/31/2025	JC	Review latest filing from administrative vendors	0.3
Total Professional Hours			32.1



Big Lots, Inc.
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Re: Transaction Support
Code: 20008940PA0003.1.10

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	14.4	20,376.00
Job Chan	\$1,225	3.1	3,797.50
Jarod E Clarrey	\$1,150	3.2	3,680.00
Sam Lemack	\$980	0.8	784.00
Anthony Perrella	\$850	3.5	2,975.00
Jimmy Jang	\$810	2.1	1,701.00
Rowan Steere	\$685	5.0	3,425.00
Total Professional Hours and Fees		32.1	\$ 36,738.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	JJ	Analyze estimated time of arrival at DC for both domestic and import in-transit items	2.5
01/03/2025	JJ	Compiling details of in-transit items to be shared with the buyer	1.9
01/03/2025	KP	Meeting with K. Kamlani, B. Lytle (M3) re: organization	0.5
01/03/2025	JJ	Perform sensitivity analysis on DC inventory forecast based on different outcomes of potential port strike	2.7
01/04/2025	KP	Review and amend the employee communication material	0.7
01/06/2025	JJ	Analysis of latest DC inventory and refresh of weekly outbound projection	2.8
01/06/2025	SS	Call with BL Leadership on Inventory ramp down	0.5
01/06/2025	KP	Prepare support for the personal property tax analysis	1.0
01/06/2025	JJ	Review of weekly sales and inventory trend- running analysis vs previous forecast	2.7
01/07/2025	KP	Meeting with B. Thorn, M. Schlonsky, R. Robins, and J. Ramsden (BL) re: business operations	1.2
01/07/2025	JJ	Meeting with I. Pinchuk, J. Bartoff (BL) to discuss in transit items	0.7
01/07/2025	KP	Meeting with J Lammert (AT Tax), B Green, S. Hutkai (BL) re: personal property taxes	0.7
01/07/2025	JJ	Meeting with J. Hoover (BL) to discuss weekly release meeting	0.7
01/07/2025	KP	Meeting with M. Schlonsky, C. Coburn (BL) re: personnel staffing	1.1
01/07/2025	KP	Prepare detail for the staffing analysis	1.5
01/07/2025	JJ	Refresh of outbound transportation forecast as well as review of item by item details within the import item	2.7
01/08/2025	JJ	Call with S. Lemack and J. Jang (both AlixPartners) to discuss employee model	0.3
01/08/2025	SL	Call with S. Lemack and J. Jang (both AlixPartners) to discuss employee model	0.3
01/08/2025	JC	Coordinating utilities and alarm coverage on incremental stores	0.3
01/08/2025	JJ	Meeting between I. Pinchuk, J. Bartoff (BL) to discuss the updated weekly import file	0.8
01/08/2025	JM	Meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.7
01/08/2025	AY	Meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.7
01/08/2025	KP	Meeting with K. Percy, J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.7
01/08/2025	KP	Meeting with B. Thorn, M. Schlonsky, R. Robins, and J. Ramsden (BL) re: business operations	1.1
01/08/2025	JJ	Refresh of the weekly import inbound forecast with specific focus on segregating forecast by east coast vs west coast port arrival goods	1.9
01/08/2025	KP	Review the planned corporate staffing analysis	1.7
01/08/2025	JC	Review key employee retentions for wind-down	1.1
01/08/2025	JC	Review vendor claims related to revenue sharing agreements	0.3
01/08/2025	JJ	Running the cost and benefit analysis on outstanding bill payment request from Geodis, including the type of goods to be received and recovery prospect	1.1
01/09/2025	JJ	Finalizing analysis on inbound freight payment decision for the delivery to port date between early to mid January	1.9
01/09/2025	JM	Meeting with J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.8
01/09/2025	AY	Meeting with J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.8



Big Lots, Inc.
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Columbus, OH 43081

Re: Business Operations
Code: 20008940PA0003.1.11

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/09/2025	KP	Meeting with J. Miller, A. Yadav (all AlixPartners) re: IT wind-down	0.8
01/09/2025	JJ	Meeting with J. Chan, J. Jang (AlixPartners), I. Pinchuk, E. Schrek (BL) re: discussing treatment of freight vendors	0.4
01/09/2025	JC	Meeting with J. Chan, J. Jang (AlixPartners), I. Pinchuk, E. Schrek (BL) re: discussing treatment of freight vendors	0.4
01/09/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, C. Means (BL) re: discuss employee issues	0.9
01/09/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, C. Means (BL) re: discuss employee issues	0.9
01/09/2025	JJ	Review of initial employee analysis and assessing for any changes that need to be made	2.1
01/10/2025	JJ	Review of in-transit item with focus on the split of goods heading to different DC and assessing feasibility of diverting them to different destinations	2.3
01/10/2025	JJ	Review of store level outbound allocation for the following week	0.7
01/10/2025	KP	Review vendor disbursements	1.1
01/10/2025	JC	Review asserted customer claims for injury	0.4
01/10/2025	JC	Revise key employee listing feedback	2.2
01/13/2025	JJ	Compiling sales report from the prior week and analyzing vs the forecast	1.5
01/13/2025	JC	Correspond with BL team on utility terminations	0.2
01/13/2025	KP	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: RE: Weekly Supply Chain Meeting	0.6
01/13/2025	JJ	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: RE: Weekly Supply Chain Meeting	0.6
01/13/2025	JC	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: RE: Weekly Supply Chain Meeting	0.6
01/13/2025	SS	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, A. Dickstein, E. Schreck, N. Howard (BL) re: RE: Weekly Supply Chain Meeting	0.6
01/13/2025	KP	Meeting with M. Schlonsky (BL) re: corporate wind down	0.9
01/13/2025	JJ	Refresh of the DC inventory forecast with latest DC inventory and in-transit information	2.7
01/13/2025	KP	Review bankcard credits and determine appropriate treatment	1.0
01/13/2025	JC	Review key essential personnel for wind-down	1.4
01/13/2025	JJ	Review of the current outstanding post petition balance	0.7
01/13/2025	JC	Review outstanding operational issues with DC closures	0.3
01/13/2025	JC	Review outstanding professional fee payments	0.3
01/13/2025	JC	Review severance calculation against budgeted amounts	0.6
01/13/2025	JC	Review store protocol for document disposal	0.3
01/13/2025	JC	Review draft motions provided by DPW	0.4
01/13/2025	JJ	Sending correspondence to external stakeholders to provide details and information about in-transit items	0.9
01/14/2025	RS	Create box account for tax matters	0.2
01/14/2025	JJ	Meeting with M. Schlonsky, R. Robins, J. Guerrero, others (all BL), A. Stone, M. Achenbach (both GB), K. Percy, S. Scales, J. Jang, J. Clarrey (all AlixPartners) re: distribution center closure matters	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/14/2025	SS	Meeting with M. Schlonsky, R. Robins, J. Guerrero, others (all BL), A. Stone, M. Achenbach (both GB), K. Percy, S. Scales, J. Jang, J. Clarrey (all AlixPartners) re: distribution center closure matters	0.7
01/14/2025	KP	Meeting with M. Schlonsky (BL), K. Percy and J. Clarrey (both AlixPartners) re: employee matters	0.2
01/14/2025	JEC	Meeting with M. Schlonsky (BL), K. Percy and J. Clarrey (both AlixPartners) re: employee matters	0.2
01/14/2025	KP	Meeting with M. Schlonsky, R. Robins, J. Guerrero, others (all BL), A. Stone, M. Achenbach (both GB), K. Percy, S. Scales, J. Jang, J. Clarrey (all AlixPartners) re: distribution center closure matters	0.7
01/14/2025	JEC	Meeting with M. Schlonsky, R. Robins, J. Guerrero, others (all BL), A. Stone, M. Achenbach (both GB), K. Percy, S. Scales, J. Jang, J. Clarrey (all AlixPartners) re: distribution center closure matters	0.7
01/14/2025	KP	Meeting with R. Robins, M. Schlonsky (both BL), K. Percy and J. Clarrey (both AlixPartners) re: distribution center planning and employee matters	0.5
01/14/2025	JEC	Meeting with R. Robins, M. Schlonsky (both BL), K. Percy and J. Clarrey (both AlixPartners) re: distribution center planning and employee matters	0.5
01/14/2025	KP	Prepare detail on the store rent	0.5
01/14/2025	KP	Prepare revisions to the proposed corporate staffing report	1.3
01/14/2025	KP	Prepare support for the distribution center operations and liquidation of the inventory	1.2
01/14/2025	JJ	Update of the DC inventory forecast incorporating latest in-transit updates as well as preparing analysis on items that could be diverted into different port and the cost	2.5
01/15/2025	KP	Meeting with B. Thorn, M. Schlonsky, R. Robins, and J. Ramsden (BL) re: business operations	1.4
01/15/2025	KP	Prepare a schedule detailing the post wind down staffing and workplan	2.0
01/15/2025	KP	Review DC exit costs	0.9
01/15/2025	KP	Review IT workplan and transition process	1.6
01/16/2025	KP	Meeting with K. Sundt, K. Percy, J. Miller, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down data retention planning	0.3
01/16/2025	JM	Meeting with K. Sundt, K. Percy, J. Miller, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down data retention planning	0.3
01/16/2025	JEC	Meeting with K. Sundt, K. Percy, J. Miller, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down data retention planning	0.3
01/16/2025	KSM	Meeting with K. Sundt, K. Percy, J. Miller, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down data retention planning	0.3
01/16/2025	SL	Meeting with K. Sundt, K. Percy, J. Miller, S. Lemack and J. Clarrey (all AlixPartners) re: wind-down data retention planning	0.3
01/16/2025	KP	Meeting with J. Ramsden, R. Robins, C. Coburn (all BL), K. Percy and J. Clarrey (both AlixPartners) re: staffing planning discussion	0.4
01/16/2025	JEC	Meeting with J. Ramsden, R. Robins, C. Coburn (all BL), K. Percy and J. Clarrey (both AlixPartners) re: staffing planning discussion	0.4
01/16/2025	KP	Meeting with B. Lytle, K. Kamlani (M3) re: funding operations	0.6
01/16/2025	KP	Prepare detail on the wind down staffing and critical items	0.8



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/16/2025	JJ	Refresh of the supply chain forecast for the latest weekly release number as well as incorporating latest diversion information	2.7
01/17/2025	JJ	Analyze various costs involved with in-transit goods with focus on freight and diversion cost	1.7
01/17/2025	JJ	Meeting with S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: allocation of inventory to stores	0.5
01/17/2025	JC	Meeting with S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: allocation of inventory to stores	0.5
01/17/2025	SS	Meeting with S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: allocation of inventory to stores	0.5
01/20/2025	KP	Meeting with B. Thorn, M. Schlonsky, R. Robins, and J. Ramsden (BL) re: business operations	1.4
01/20/2025	KP	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: DC / Inventory Coordination	0.5
01/20/2025	JJ	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: DC / Inventory Coordination	0.4
01/20/2025	JC	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: DC / Inventory Coordination	0.4
01/20/2025	SS	Meeting with K. Percy, S. Scales, J. Chan, J. Jang (AlixPartners), J. Hoover, I. Pinchuk (BL) re: DC / Inventory Coordination	0.4
01/20/2025	KP	Meeting with M. Schlonsky, C. Coburn (BL) re: personnel staffing	0.9
01/21/2025	KP	Analysis of operations wind down, expenses and required procedures	1.4
01/21/2025	JC	Coordinating with BL team on operational store issues	0.6
01/21/2025	JC	Corresponding via email with BL team on operational issues	0.2
01/21/2025	JJ	Meeting with I. Pinchuk (BL) to discuss latest developments around in-transit items	0.8
01/21/2025	RS	Meeting with C. Liyanap (BL) re: POS retrieval	0.5
01/21/2025	JJ	Refresh of the supply chain forecast with latest in-transit file as well as sending correspondence on the update	3.0
01/21/2025	JC	Review key employees and retention timing	0.7
01/21/2025	JC	Review logistics related to POS systems	0.2
01/21/2025	JC	Review supply chain updates and data	0.3
01/22/2025	JJ	Meeting with I. Pinchuk (BL) to discuss diversion of Durant goods to Tremont	0.5
01/22/2025	KP	Meeting with J. Holbein (BL) re: DC staffing and compensation	0.6
01/22/2025	KP	Prepare a project plan for the store and real estate work streams	1.2
01/22/2025	KP	Review the work product for tax preparation	0.7
01/22/2025	JC	Review proposals for securing POS systems	0.4
01/22/2025	JC	Review retention timeline for key employees	0.4
01/22/2025	KP	Revised the staffing projection for the wind down estate	1.4
01/23/2025	JC	Coordinating between vendors and BL on operational issues	0.3
01/23/2025	JC	Coordinating with company on employee transition	0.2
01/23/2025	JC	Coordinating with company on outstanding operational issues	0.4
01/23/2025	JC	Corresponding with various vendors on outstanding issues	0.3
01/23/2025	JJ	Meeting with J. Chan, J. Jang (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain matters	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/23/2025	JC	Meeting with J. Chan, J. Jang (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain matters	0.5
01/23/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, C. Means (BL) re: employee matters	0.5
01/23/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, C. Means (BL) re: employee matters	0.5
01/23/2025	JJ	Preparation of discussion material ahead of the meeting with interested parties regarding DC inventory forecast	1.5
01/23/2025	JJ	Update the DC inventory forecast with the daily update from carrier	1.5
01/24/2025	JC	Coordinating with various vendor on outstanding issues	0.4
01/24/2025	JJ	Developing the latest supply chain forecast model	3.0
01/24/2025	JJ	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), R. Robins (BL), K. Kamlani (M3), A. Stone (Gordon Brothers) re: discuss vendor payments	0.4
01/24/2025	RS	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), R. Robins (BL), K. Kamlani (M3), A. Stone (Gordon Brothers) re: discuss vendor payments	0.4
01/24/2025	JC	Meeting with J. Chan, J. Jang, R. Steere (AlixPartners), R. Robins (BL), K. Kamlani (M3), A. Stone (Gordon Brothers) re: discuss vendor payments	0.4
01/24/2025	KP	Meeting with M. Schlonsky and C. Liyanapathirana (BL) re: IT equipment sales	0.6
01/24/2025	KP	Prepare a schedule of IT equipment and planned disposition	1.5
01/24/2025	KP	Reviewed the IT application and staffing required for the wind down estate	1.4
01/24/2025	JC	Review status of DC closure and operational issues	0.6
01/27/2025	SS	Call with E. Schreck, J. Guerrero, J. Hoover, K. Shinliver, A. Dickson (all BL) re: supply chain updates	0.5
01/27/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), B. Thorn, J. Ramsden, R. Robins, M. Schlonsky (all BL) re: case update	1.2
01/27/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), B. Thorn, J. Ramsden, R. Robins, M. Schlonsky (all BL) re: case update	1.2
01/27/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain update	0.5
01/27/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain update	0.5
01/27/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain update	0.5
01/27/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), I. Pinchuk, J. Hoover (BL) re: supply chain update	0.5
01/27/2025	KP	Prepare a list of critical issues required to extend the store sale process	1.6
01/27/2025	JC	Review key IT contracts	0.6
01/27/2025	JC	Review proposed IT costs	0.3
01/27/2025	JC	Review proposed retained employees	0.4
01/27/2025	JJ	Update the supply chain forecast for the latest in-transit information	3.0
01/28/2025	JJ	Developing daily supply chain inbound receipt and outbound shipment report and updating the overall forecast	2.4
01/28/2025	JM	Meeting with J. Chan, J. Jang, J. Miller (all AlixPartners) re: discuss key contracts	0.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/28/2025	JJ	Meeting with J. Chan, J. Jang, J. Miller (all AlixPartners) re: discuss key contracts	0.7
01/28/2025	JC	Meeting with J. Chan, J. Jang, J. Miller (all AlixPartners) re: discuss key contracts	0.7
01/28/2025	KP	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, J. Ramsden (BL) re: employee healthcare	1.0
01/28/2025	JC	Meeting with K. Percy, J. Chan (AlixPartners), M. Schlonsky, J. Ramsden (BL) re: employee healthcare	1.0
01/28/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), S. Yee, A. Stone (Gordon Brothers) re: open issues list	1.0
01/28/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), S. Yee, A. Stone (Gordon Brothers) re: open issues list	1.0
01/28/2025	RS	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), S. Yee, A. Stone (Gordon Brothers) re: open issues list	1.0
01/28/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3), S. Yee, A. Stone (Gordon Brothers) re: open issues list	1.0
01/28/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: company health plan	0.5
01/28/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: company health plan	0.5
01/28/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), K. Kamlani, B. Lytle (M3) re: company health plan	0.5
01/28/2025	KP	Meeting with M. Schlonsky, C. Means (BL) re: discuss employee issues	1.2
01/28/2025	JJ	Review of the asset purchase agreement to investigate bucketing of certain IT and store operating cost	0.9
01/28/2025	JC	Review historical IT disbursements	0.4
01/28/2025	JC	Review payment treatment between GB and Estate	0.5
01/28/2025	JC	Review proposed healthcare plan costs	0.7
01/29/2025	JJ	Looking into the status of containers held by freight provider and figuring out the potential cost involved with release	0.9
01/29/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), N. Harrison, J. Nanberg (BL) re: store closing	0.5
01/29/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), N. Harrison, J. Nanberg (BL) re: store closing	0.5
01/29/2025	KP	Meeting with K. Percy, J. Chan, J. Jang, J. Miller (AlixPartners) re: IT contracts	0.8
01/29/2025	JJ	Meeting with K. Percy, J. Chan, J. Jang, J. Miller (AlixPartners) re: IT contracts	0.8
01/29/2025	JM	Meeting with K. Percy, J. Chan, J. Jang, J. Miller (AlixPartners) re: IT contracts	0.8
01/29/2025	JC	Meeting with K. Percy, J. Chan, J. Jang, J. Miller (AlixPartners) re: IT contracts	0.8
01/29/2025	KP	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners) re: data retention	0.5
01/29/2025	JM	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners) re: data retention	0.5
01/29/2025	JC	Meeting with K. Percy, J. Chan, J. Miller (AlixPartners) re: data retention	0.5
01/29/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Stone (Gordon Brothers) re: district managers	0.3
01/29/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Stone (Gordon Brothers) re: district managers	0.3



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01/29/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Stone (Gordon Brothers) re: district managers	0.3
01/29/2025	KP	Participate in meeting with K. Percy, J. Clarrey, J. Miller (all AlixPartners), J. Kelley, C. Liyanapathirana, C. Eynon, M. Robey, R. Robins, J. Kauffman, R. Boettcher (all BL), D. Papiez (Fox Rothschild) and D. Beiro, S. Aufderheide, M. Anderson, N. Alford, R. Caggiano (all Microsoft) re: Microsoft renewal	0.5
01/29/2025	JM	Participate in meeting with K. Percy, J. Clarrey, J. Miller (all AlixPartners), J. Kelley, C. Liyanapathirana, C. Eynon, M. Robey, R. Robins, J. Kauffman, R. Boettcher (all BL), D. Papiez (Fox Rothschild) and D. Beiro, S. Aufderheide, M. Anderson, N. Alford, R. Caggiano (all Microsoft) re: Microsoft renewal	0.5
01/29/2025	JEC	Participate in meeting with K. Percy, J. Clarrey, J. Miller (all AlixPartners), J. Kelley, C. Liyanapathirana, C. Eynon, M. Robey, R. Robins, J. Kauffman, R. Boettcher (all BL), D. Papiez (Fox Rothschild) and D. Beiro, S. Aufderheide, M. Anderson, N. Alford, R. Caggiano (all Microsoft) re: Microsoft renewal	0.5
01/29/2025	KP	Prepare detail and costs for the healthcare plan	1.1
01/29/2025	KP	Prepare detail on the asset liquidations and applicable timeline	1.6
01/29/2025	JC	Preparing analysis on vendor savings	0.4
01/29/2025	KP	Review the operations and cost for the foreign offices	1.1
01/29/2025	JC	Review revised severance calculation for retained headcount	0.4
01/29/2025	JC	Review supply chain updates and product allocation	0.3
01/29/2025	JC	Review timing of employee departures	0.4
01/29/2025	JC	Review vendor issues re: store disruption	0.4
01/30/2025	JC	Coordinating with company on key vendor treatment	0.5
01/30/2025	JC	Coordinating with Gordon Brothers on landlord issues	0.4
01/30/2025	JC	Coordinating with vendors on key invoices	0.3
01/30/2025	JC	Coordinating with vendors on outstanding issues	0.6
01/30/2025	KP	Meeting with E LaPuma (BL) re: business operations	0.5
01/30/2025	JC	Negotiating with vendors on revising billing process	0.4
01/30/2025	JC	Participate in meeting with J. Chan, J. Miller (both AlixPartners) re: IT contract next steps discussion	0.5
01/30/2025	JM	Participate in meeting with J. Chan, J. Miller (both AlixPartners) re: IT contract next steps discussion	0.5
01/30/2025	JJ	Preparation of daily supply chain reporting file as well as performing ad hoc analysis on outbound trend	1.0
01/30/2025	KP	Prepare a schedule detailing a comparison of the difference between healthcare options	2.4
01/30/2025	JC	Review store protocol for document disposal and associated payments	0.3
01/30/2025	JC	Review employee retention issues	0.4
01/31/2025	RS	Assess information loaded to Box for tax work	0.7
01/31/2025	JC	Coordinating with company on store closing process changes	0.3
01/31/2025	KP	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: IT contracts	0.6
01/31/2025	JM	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: IT contracts	0.6



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01/31/2025	JEC	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: IT contracts	0.6
01/31/2025	JC	Meeting with K. Percy, J. Clarrey, J. Chan, J. Miller (AlixPartners), M. Robey, J. Kelly (BL) re: IT contracts	0.6
01/31/2025	KP	Participate in meeting with J. Miller, K. Percy (all AlixPartners) and J. Guenther, S. Hutkai, P. Premavi, R. Robins, S. Raver, S. Huff, J. Tanguay, L. Freytag, J. Unocic (all BL) re: Data retention winddown requirements	0.7
01/31/2025	JM	Participate in meeting with J. Miller, K. Percy (all AlixPartners) and J. Guenther, S. Hutkai, P. Premavi, R. Robins, S. Raver, S. Huff, J. Tanguay, L. Freytag, J. Unocic (all BL) re: Data retention winddown requirements	0.7
01/31/2025	JJ	Preparation of supply chain daily reporting	0.4
01/31/2025	JJ	Researching into the status of containers held by carrier to develop correspondence to external stakeholders	1.9
01/31/2025	KP	Review the workplan, costs and tasks to wind down the IT program	1.5
01/31/2025	JC	Review key IT software services	1.5
01/31/2025	JC	Review outstanding invoices for various vendors and coordinating services	0.4
01/31/2025	JC	Review outstanding issues with key vendors with open balances	0.4
01/31/2025	JM	Update data in IT application inventory post contract negotiation planning meeting	1.1
Total Professional Hours			182.4



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PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	58.6	82,919.00
Steve Scales	\$1,250	3.2	4,000.00
Jason Miller	\$1,250	7.2	9,000.00
Job Chan	\$1,225	35.4	43,365.00
Jarod E Clarrey	\$1,150	3.2	3,680.00
Kaitlyn Sundt McClarren	\$715	0.3	214.50
Sam Lemack	\$980	0.6	588.00
Aditya Yadav	\$835	1.5	1,252.50
Jimmy Jang	\$810	67.8	54,918.00
Rowan Steere	\$685	4.6	3,151.00
Total Professional Hours and Fees		182.4	\$ 203,088.00



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Re: Vendor Management
Code: 20008940PA0003.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2025	RS	Review detail of amounts owed to key and lock vendor	0.7
01/06/2025	JEC	Review inquiries re: vendor matters	0.4
01/07/2025	RMT	Consolidate weekly payments	1.0
01/07/2025	JEC	Review correspondence re: vendor matters	0.4
01/08/2025	JEC	Review correspondence re: vendor matters	0.4
01/08/2025	RMT	Review of vendor open payables to address post-petition payment inquiries	0.5
01/09/2025	RMT	Consolidate vendor open payables to address post-petition payment inquiry	1.0
01/09/2025	JEC	Review correspondence re: vendor matters	0.3
01/09/2025	JJ	Review of vendor inquiry on the status of their goods and freight expense	0.9
01/10/2025	JEC	Develop correspondence re: vendor matters	0.2
01/10/2025	JJ	Investigation of status of in-transit item per request from vendor	1.1
01/10/2025	JJ	Review of master vendor management communication Q&A form	0.4
01/10/2025	RMT	Summarize weekly payments	0.5
01/13/2025	JEC	Develop correspondence re: vendor matters	0.7
01/13/2025	JC	Draft email correspondence with vendors on claims treatment	0.2
01/13/2025	RS	Meeting with J. Clarrey, R. Steere (AlixPartners), J. Ramsden, R. Robins (BL), A. Shpeen, S. Piraino, K. Winiarski (DPW) re: vendor motion	0.5
01/13/2025	JEC	Meeting with J. Clarrey, R. Steere (AlixPartners), J. Ramsden, R. Robins (BL), A. Shpeen, S. Piraino, K. Winiarski (DPW) re: vendor motion	0.5
01/13/2025	JEC	Research vendor matters related to outstanding balances and payments	0.8
01/14/2025	JEC	Develop correspondence re: vendor matters	0.7
01/15/2025	JJ	Investigating pre vs post petition balance owed to certain vendors and assessing wind-down requirements	0.7
01/15/2025	JEC	Review correspondence re: vendor matters	0.3
01/16/2025	JEC	Review correspondence re: vendor matters	0.7
01/16/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor issues	2.1
01/16/2025	JJ	Review of trial balance for potential administrative claim pool as well as investigating amounts owed to certain vendors	1.0
01/17/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor issues	0.3
01/21/2025	JEC	Review correspondence re: vendor matters	0.5
01/23/2025	JEC	Review correspondence from BL team re: vendor matters	0.3
01/23/2025	JEC	Review correspondence from DPW and BL teams re: vendor matters	0.9
01/24/2025	KP	Review email inquiries from the client, other constituents and prepare responses re: vendor issues	2.1
01/27/2025	JEC	Develop correspondence with BL team re: vendor matters	0.3
01/28/2025	RS	Review D.I. 1702 and respective payment history	0.3
01/28/2025	RS	Review IT vendor detail	0.1
01/29/2025	JEC	Review correspondence from BL team re: vendor matters	0.5
01/30/2025	JEC	Review correspondence from BL team re: vendor matters	0.9
01/30/2025	RS	Update file containing vendor POS locations	0.6
01/31/2025	RS	Examine vendor billing detail	0.2
01/31/2025	RS	Prepare email to BL re: vendor balances	0.3
01/31/2025	JEC	Review correspondence from BL and DPW teams re: vendor matters	0.8
01/31/2025	RS	Send emails and review documents re: hazmat pick-up	0.8



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Vendor Management
Code: 20008940PA0003.1.13

<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
01/31/2025	RS	Send emails to BL payables team re: outstanding balances	0.5
Total Professional Hours			<u>25.4</u>



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Vendor Management
Code: 20008940PA0003.1.13

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	4.5	6,367.50
Job Chan	\$1,225	0.2	245.00
Jarod E Clarrey	\$1,150	9.6	11,040.00
Rosa Mecklemburg Tenorio	\$810	3.0	2,430.00
Jimmy Jang	\$810	4.1	3,321.00
Rowan Steere	\$685	4.0	2,740.00
Total Professional Hours and Fees		25.4	\$ 26,143.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Executory Contracts
Code: 20008940PA0003.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/09/2025	JEC	Develop correspondence re: contract matters	0.3
01/09/2025	JEC	Review correspondence re: contract matters	0.9
01/10/2025	JEC	Review correspondence re: contract matters	0.4
01/13/2025	JEC	Research contract matters to support inquiries	0.4
01/14/2025	JEC	Review contract information to support company and team inquiries	0.9
01/15/2025	JEC	Research contract inquiry related to cure payment	0.7
01/16/2025	JEC	Develop correspondence re: contract matters	0.4
01/16/2025	JEC	Meeting with M. Robey, R. Raman, C. Eynon (all BL), S. Piraino, K. Winiarski (both DPW), S. Lemack and J. Clarrey (both AlixPartners) re: disputed contract matter	0.4
01/16/2025	SL	Meeting with M. Robey, R. Raman, C. Eynon (all BL), S. Piraino, K. Winiarski (both DPW), S. Lemack and J. Clarrey (both AlixPartners) re: disputed contract matter	0.4
01/20/2025	JEC	Develop correspondence re: contract matters	0.3
01/22/2025	KP	Participate in meeting with J. Clarrey, S. Lemack, J. Miller, K. Percy (all AlixPartners) re: IT contracts next steps	0.5
01/22/2025	JM	Participate in meeting with J. Clarrey, S. Lemack, J. Miller, K. Percy (all AlixPartners) re: IT contracts next steps	0.5
01/22/2025	JEC	Participate in meeting with J. Clarrey, S. Lemack, J. Miller, K. Percy (all AlixPartners) re: IT contracts next steps	0.5
01/22/2025	SL	Participate in meeting with J. Clarrey, S. Lemack, J. Miller, K. Percy (all AlixPartners) re: IT contracts next steps	0.5
01/27/2025	JEC	Review contract information to facilitate discussions with BL team	0.7
01/29/2025	JEC	Review contract information to support wind-down planning	0.8
01/29/2025	JEC	Review correspondence from BL team re: contract matters	0.3
01/30/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: contract lists	0.3
01/30/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: contract lists	0.3
01/30/2025	JEC	Review correspondence re: contract matters	0.3
01/30/2025	JEC	Review potential contract rejection information	1.1
01/31/2025	JEC	Review potential contract rejection information	1.6
Total Professional Hours			12.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Executory Contracts
Code: 20008940PA0003.1.14

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.5	707.50
Jason Miller	\$1,250	0.5	625.00
Jarod E Clarrey	\$1,150	10.3	11,845.00
Sam Lemack	\$980	1.2	1,176.00
Total Professional Hours and Fees		12.5	\$ 14,353.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2025	SL	Continue review and reconciliation of admin claim detail	1.7
01/06/2025	JEC	Meeting with J. Clarrey, S. Lemack, R. Mecklemburg Tenorio (all AlixPartners) re: admin claims kick-off	1.0
01/06/2025	SL	Meeting with J. Clarrey, S. Lemack, R. Mecklemburg Tenorio (all AlixPartners) re: admin claims kick-off	1.0
01/06/2025	RMT	Meeting with J. Clarrey, S. Lemack, R. Mecklemburg Tenorio (all AlixPartners) re: admin claims kick-off	1.0
01/06/2025	JEC	Review claims information from claims agent	0.8
01/06/2025	SL	Review Kroll claims register and being implementing into claims database for review	2.4
01/06/2025	RMT	Develop upload information for claims database	1.1
01/07/2025	SL	Continue to finalize match updates to latest claims register	1.9
01/07/2025	SL	Continue to finalize updates to the claims input file	2.2
01/07/2025	SL	Review latest Kroll claims register and ensure updates captured accordingly in claims database	2.2
01/08/2025	SL	Continue review of admin and 503(b)9 claims	2.1
01/08/2025	SL	Finalize updates to the claims database re: claims implementation	2.6
01/08/2025	SL	Reconcile match number information from 503(b)9 claims to bring information into latest claims register	2.4
01/09/2025	RMT	Assign match numbers to administrative claims vendors	2.0
01/09/2025	SL	Continue to review and reconcile latest claim register detail provided by the Kroll team	1.6
01/09/2025	SL	Continue to work through latest 503(b)9 claims reconciliation	2.2
01/09/2025	JEC	Develop correspondence re: claims analysis	0.3
01/09/2025	SL	Prepare additional updates to latest 503(b)9 claims reconciliation	2.4
01/09/2025	JEC	Review claim detail to support inquiry from vendor	0.2
01/09/2025	RMT	Review list of vendors and their assigned match numbers	1.7
01/10/2025	SL	Continue to prepare updates to latest 503(b)9 claims reconciliation	2.4
01/10/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio (both AlixPartners) re: admin claims update	0.6
01/10/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio (both AlixPartners) re: admin claims update	0.6
01/10/2025	SL	Refresh claims database with latest claims register provided by Kroll team	2.4
01/10/2025	JEC	Review claims detail to support ongoing analysis	0.9
01/10/2025	RMT	Review list of vendors and their assigned match numbers	2.3
01/13/2025	SL	Continue to finalize reconciliation updates re: claims process	1.9
01/13/2025	SL	Continue to review latest claim summary report and prepare updates accordingly	2.3
01/13/2025	RMT	Fix matching numbers from contracts	1.0
01/14/2025	RMT	Assign match numbers to vendors in the claims list	1.5
01/14/2025	SL	Continue to reconcile latest admin claims report	2.1
01/14/2025	SL	Review latest 503(b)9 detail provided and continue to prepare updates to latest admin claims report	2.2
01/14/2025	SL	Review latest post petition A/P file and incorporate into admin claims summary	2.4
01/14/2025	SL	Review latest updates to the match table provided by I. Mecklemburg Tenorio (AlixPartners) and incorporate into claims report	1.8



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Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/15/2025	RMT	Assign match numbers to the vendors in the claims list	1.5
01/15/2025	SL	Review match updates to claims table	0.2
01/15/2025	SL	Continue to finalize match updates to the latest claims database import	2.2
01/15/2025	SL	Continue to incorporate latest A/P detail into the claim summary report	1.9
01/15/2025	SL	Continue to review latest admin claim detail provided by the Kroll team	2.1
01/15/2025	JEC	Develop plan for admin claim reconciliation process	0.5
01/15/2025	KP	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	AP	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	JJ	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	RS	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	JEC	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	SL	Meeting with K. Percy, J. Clarrey, S. Lemack, A. Perrella, J. Jang, R. Steere (AlixPartners), B. Resnick, V. Cahill, S. Piraino, K. Winiarski, E. Stern (Davis Polk) re: admin claims process	0.4
01/15/2025	JEC	Review admin claim request to support inquiry from vendor	1.3
01/15/2025	JEC	Review vendor information to support ongoing claims analysis	0.4
01/15/2025	JEC	Update analysis of admin claim based on company feedback	0.7
01/15/2025	RMT	Validate the assigned match numbers for vendors in the claims list	1.5
01/16/2025	SL	Continue to finalize match updates and compare post petition A/P detail to asserted admin claims	2.2
01/16/2025	SL	Continue to finalize updates to the latest admin claim summary report	1.5
01/16/2025	JEC	Review overview of admin claims analysis and next steps	0.7
01/17/2025	RMT	Compile the summary file including Accounts Payable details for the vendor claim to be sent to DPW team	1.0
01/17/2025	SL	Continue to finalize latest admin / 503(b)9 claims review	1.6
01/17/2025	JEC	Develop correspondence re: vendor claim inquiries	1.2
01/17/2025	SL	Finalize updates to latest admin claims report based on latest Kroll claims register	2.4
01/17/2025	JEC	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation matters	0.3
01/17/2025	SL	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation matters	0.3
01/17/2025	RMT	Meeting with S. Lemack, R. Mecklemburg Tenorio and J. Clarrey (all AlixPartners) re: claims reconciliation matters	0.3
01/17/2025	JEC	Review claim-related inquiries to assess next steps in reconciliation	0.8



Big Lots, Inc.
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Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/17/2025	SL	Review latest admin claim inquiries provided by DPW team and prepare updates accordingly	1.7
01/17/2025	SL	Review latest Kroll claims register and incorporate into the claims database accordingly	2.2
01/21/2025	SL	Continue to update admin claims reconciliation	2.4
01/21/2025	SL	Continue to update the match table of the claims platform	2.3
01/21/2025	SL	Review latest claims register by Kroll team and update the claims database accordingly	2.4
01/22/2025	SL	Develop correspondence with AlixPartners team re: admin claims analysis	0.3
01/22/2025	SL	Continue to prepare updates to the admin motion claim tracker	2.1
01/22/2025	SL	Review latest admin claim exhibits filed on the docket and update reconciliation tracker accordingly	2.2
01/23/2025	JEC	Develop planning materials for claims reconciliation process	0.4
01/23/2025	JEC	Meeting with S. Piraino, K. Winiarski, C. Carpenter (all DPW) re: admin claims process	0.3
01/23/2025	SL	Prepare additional updates to the draft exhibit for upcoming admin claim filing	2.4
01/23/2025	JEC	Review admin claim motion to support ongoing reconciliation	0.5
01/23/2025	SL	Update admin motion claim tracker with latest post petition A/P amounts and update the reconciliation accordingly	2.3
01/23/2025	SL	Update latest admin claims reconciliation and begin preparing exhibit for upcoming filing	2.2
01/24/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims analysis planning	0.5
01/24/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims analysis planning	0.5
01/24/2025	SL	Continue to finalize updates to the latest admin motion tracker	2.4
01/24/2025	SL	Review latest Kroll claims register and reconcile against latest admin motions filed	2.3
01/27/2025	SL	Continue to finalize updates to latest Kroll claims register	2.2
01/27/2025	SL	Review latest Kroll claims register and update the claims database accordingly	2.4
01/28/2025	JEC	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims review	0.5
01/28/2025	SL	Call with S. Lemack and J. Clarrey (both AlixPartners) re: claims review	0.5
01/28/2025	SL	Continue to finalize updates to latest admin claim analysis	2.3
01/28/2025	JEC	Develop correspondence with DPW and AlixPartners teams re: admin claim motion preparation	0.4
01/28/2025	JEC	Meeting with E. Stern, K. Winiarski, C. Carpenter (all DPW), S. Rogers (MNAT), K. Champagnie, R. Tejada (both Kroll), J. Clarrey, and S. Lemack (both AlixPartners) re: claims noticing and upcoming filing	0.4
01/28/2025	SL	Meeting with E. Stern, K. Winiarski, C. Carpenter (all DPW), S. Rogers (MNAT), K. Champagnie, R. Tejada (both Kroll), J. Clarrey, and S. Lemack (both AlixPartners) re: claims noticing and upcoming filing	0.4
01/28/2025	SL	Prepare updates to the admin claims reconciliation tracker	2.1
01/28/2025	JEC	Review admin claim information to support planning and filing preparation	1.1
01/28/2025	JEC	Review filed motions for payment of admin claims to support ongoing reconciliation and filing preparation	2.4



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/29/2025	SL	Develop correspondence with AlixPartners team re: admin claims analysis	0.5
01/29/2025	JEC	Continue review of filed motions for payment of admin claims to support ongoing reconciliation and filing preparation	1.2
01/29/2025	SL	Finalize updates to the match section of the latest admin motion claim tracker	2.1
01/29/2025	JEC	Meeting with S. Piraino, A. Shpeen, B. Resnick, others (all DPW), S. Lemack, J. Clarrey (both AlixPartners) re: admin claims process	0.5
01/29/2025	SL	Meeting with S. Piraino, A. Shpeen, B. Resnick, others (all DPW), S. Lemack, J. Clarrey (both AlixPartners) re: admin claims process	0.5
01/29/2025	SL	Prepare draft exhibit for upcoming admin claim filing	2.4
01/29/2025	JEC	Review filed motions for payment of admin claims to support ongoing reconciliation and filing preparation	1.3
01/29/2025	SL	Review latest admin claim feedback provided by DPW team and prepare updates to the admin motion tracker	2.1
01/30/2025	SL	Bring latest post petition A/P into the admin motion claim tracker	2.0
01/30/2025	SL	Continue to reconcile admin motions against post petition A/P and update the tracker accordingly	2.2
01/30/2025	SL	Continue to work through latest admin motion claim tracker provided by the DPW team	2.1
01/30/2025	JEC	Meeting with A. Shpeen, B. Resnick, S. Piraino (all DPW), D. Butz (MNAT), J. Alberto, D. Azman (both UCC counsel) re: admin claim motion	0.3
01/30/2025	SL	Prepare additional updates to the latest draft of the admin claim filing	1.1
01/31/2025	SL	Finalize admin motion claim tracker and prepare list of open items and action items for DPW and BL teams to review	2.4
01/31/2025	SL	Finalize list of open items and follow-ups re: admin motion reconciliation process	2.2
01/31/2025	SL	Finalize review of admin motions filed and prepare claim reconciliation list for DPW team	2.3
Total Professional Hours			<u><u>153.5</u></u>



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Claims Process / Avoidance Actions
Code: 20008940PA0003.1.15

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.4	566.00
Jarod E Clarrey	\$1,150	19.3	22,195.00
Sam Lemack	\$980	117.1	114,758.00
Anthony Perrella	\$850	0.4	340.00
Rosa Mecklemburg Tenorio	\$810	15.5	12,555.00
Jimmy Jang	\$810	0.4	324.00
Rowan Steere	\$685	0.4	274.00
Total Professional Hours and Fees		153.5	\$ 151,012.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	JEC	Attend hearing telephonically	1.2
01/21/2025	JEC	Attend portion of hearing telephonically	2.4
Total Professional Hours			3.6



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Preparation for / Attend Court Hearings
Code: 20008940PA0003.1.17

PROFESSIONAL	RATE	HOURS	FEEs
Jarod E Clarrey	\$1,150	3.6	4,140.00
Total Professional Hours and Fees		3.6	\$ 4,140.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Discovery
Code: 20008940PA0003.1.18

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/31/2025	KSM	Correspondence with K. Percy (AlixPartners) re: UCC discovery	0.3
01/31/2025	KP	Determine a process and prepared detail for a discovery request	0.8
01/31/2025	ESK	Review email from K. Percy (AlixPartners) re: discovery matters	0.2
Total Professional Hours			1.3



Big Lots, Inc.
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Columbus, OH 43081

Re: Discovery
Code: 20008940PA0003.1.18

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	0.8	1,132.00
Elizabeth S Kardos	\$950	0.2	190.00
Kaitlyn Sundt McClarren	\$715	0.3	214.50
Total Professional Hours and Fees		1.3	\$ 1,536.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	JAB	Analyze out-of-pocket expenses for October 2024 monthly fee statement	0.4
01/02/2025	JAB	Prepare second monthly fee statement (October 2024)	1.9
01/03/2025	KSM	Review documentation related to success fee	0.6
01/03/2025	JEC	Review draft of monthly fee application	0.7
01/03/2025	KSM	Review draft second monthly fee application	1.7
01/03/2025	JAB	Update second monthly fee statement (October 2024)	0.6
01/06/2025	BFS	Draft completion fee application	2.9
01/06/2025	KSM	Review initial draft success fee	0.7
01/06/2025	BFS	Revise success fee application based on K. Sundt's (AlixPartners) comments	0.9
01/08/2025	JAB	Analyze out-of-pocket expenses for October 2024 monthly fee statement	1.3
01/08/2025	JAB	Continue to prepare professional fees for November 2024 monthly fee statement	1.4
01/08/2025	JAB	Prepare professional fees for November 2024 monthly fee statement	2.9
01/09/2025	JAB	Analyze out-of-pocket expenses for November 2024 monthly fee statement	2.8
01/09/2025	JAB	Prepare professional fees for November 2024 monthly fee statement	2.8
01/09/2025	JEC	Review revised draft of fee application	0.5
01/09/2025	JAB	Update monthly fee statement (October 2024)	0.7
01/13/2025	KSM	Draft completion fee application	3.3
01/13/2025	KSM	Review APA and other documents related to completion fee	2.3
01/13/2025	JC	Review draft of October fee application	1.1
01/14/2025	JEC	Continue review of draft professional fees to support invoice preparation	1.8
01/14/2025	JEC	Review draft professional fees to support invoice preparation	0.8
01/15/2025	JEC	Continue review of draft professional fees to support invoice preparation	1.4
01/16/2025	JEC	Finalize initial review of draft professional fees to support invoice preparation	1.1
01/16/2025	KSM	Review interim compensation order	0.2
01/21/2025	JAB	Email C. Sawyer and S. Churchill (Morris Nichols) re: second monthly fee statement (October 2024)	0.2
01/21/2025	JAB	Finalize October 2024 Monthly Fee Statement	0.4
01/21/2025	JC	Review outstanding time entries	0.7
01/22/2025	JAB	Analyze out-of-pocket expenses for December 2024 monthly fee statement	1.4
01/22/2025	JAB	Analyze out-of-pocket expenses for November 2024 monthly fee statement	0.7
01/22/2025	LMB	Continue to prepare professional fees for December 2024 monthly fee application	1.8
01/22/2025	LMB	Prepare professional fees for December 2024 monthly fee application	3.2
01/22/2025	JAB	Prepare professional fees for November 2024 monthly fee statement	1.8
01/22/2025	JEC	Review draft expense information to support fee application preparation	2.2
01/23/2025	LMB	Continue to prepare professional fees for December 2024 monthly fee application	2.8
01/23/2025	LMB	Prepare professional fees for December 2024 monthly fee application	3.2
01/23/2025	JEC	Research additional changes to draft monthly fee application	0.5
01/23/2025	JEC	Research time entry and expense detail to support fee application preparation	0.3
01/23/2025	JC	Review and editing time entries	1.3
01/23/2025	JC	Review expenses related to fee application	0.4
01/24/2025	JEC	Continue review of draft professional fees to support invoice preparation	2.2
01/24/2025	LMB	Continue to prepare professional fees for December 2024 monthly fee application	1.0
01/24/2025	JEC	Develop correspondence re: fee statement preparation	0.3



Big Lots, Inc.
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Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/24/2025	LMB	Prepare professional fees for December 2024 monthly fee application	3.2
01/24/2025	JEC	Review draft professional fees to support invoice preparation	2.4
01/26/2025	JAB	Analyze out-of-pocket expenses for December 2024 monthly fee statement	1.1
01/26/2025	JAB	Analyze out-of-pocket expenses for November 2024 monthly fee statement	0.7
01/27/2025	LMB	Email to J. Clarrey (AlixPartners) re: December 2024 Monthly Fee Statement	0.2
01/27/2025	LMB	Prepare professional fees for December 2024 monthly fee application	0.8
01/27/2025	JAB	Prepare professional fees for November 2024 monthly fee statement	2.5
01/27/2025	JEC	Review correspondence re: fee statement preparation	0.3
01/27/2025	JEC	Review revised information supporting fee application preparation	0.7
01/27/2025	JC	Review November and December Fee Applications	0.4
01/28/2025	JAB	Analyze out-of-pocket expenses for December 2024 monthly fee statement	0.6
01/28/2025	KSM	Correspondence with J. Bowes and J. Clarrey (AlixPartners) re: draft fee statements	0.8
01/28/2025	JEC	Develop correspondence with AlixPartners team re: fee application preparation	0.6
01/28/2025	JAB	Meeting with L. Bonito, J. Bowes, J. Clarrey (all AlixPartners) re: fee statement preparation matters	0.3
01/28/2025	JEC	Meeting with L. Bonito, J. Bowes, J. Clarrey (all AlixPartners) re: fee statement preparation matters	0.3
01/28/2025	LMB	Meeting with L. Bonito, J. Bowes, J. Clarrey (all AlixPartners) re: fee statement preparation matters	0.3
01/28/2025	JAB	Prepare fourth monthly fee statement (December 2024)	1.9
01/28/2025	LMB	Prepare professional fees for December 2024 monthly fee application	0.7
01/28/2025	JAB	Prepare professional fees for December 2024 monthly fee statement	0.6
01/28/2025	JAB	Prepare professional fees for November 2024 monthly fee statement	0.7
01/28/2025	JAB	Prepare summary schedules workbook form first interim fee application	1.8
01/28/2025	JAB	Prepare third monthly fee statement (November 2024)	1.9
01/28/2025	KSM	Review draft December 2024 fee application	0.3
01/28/2025	JEC	Review draft fee applications to support filing preparation	0.9
01/28/2025	KSM	Review draft November 2024 fee application	0.6
01/28/2025	JC	Review November and December Fee Applications	0.7
01/29/2025	JAB	Email C. Sawyer and S. Churchill (Morris Nichols) re: first interim application	0.2
01/29/2025	JAB	Email C. Sawyer and S. Churchill (Morris Nichols) re: third and fourth monthly fee statement (November and December 2024)	0.2
01/29/2025	JAB	Finalize first interim application	0.9
01/29/2025	JAB	Prepare first interim fee application	2.4
01/29/2025	JEC	Review draft of interim fee application	0.9
01/29/2025	KSM	Review first draft interim fee application	0.3
01/29/2025	JC	Review interim fee application	0.5
01/29/2025	JAB	Update fourth monthly fee statement (December 2024)	0.2
01/29/2025	JAB	Update third monthly fee statement (November 2024)	0.4
Total Professional Hours			90.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Fee Statements & Fee Applications
Code: 20008940PA0003.1.20

PROFESSIONAL	RATE	HOURS	FEES
Job Chan	\$1,225	5.1	6,247.50
Jarod E Clarrey	\$1,150	17.9	20,585.00
Kaitlyn Sundt McClarren	\$715	10.8	7,722.00
Brooke Filler Stavitski	\$605	3.8	2,299.00
Lisa Marie Bonito	\$580	17.2	9,976.00
Jennifer A Bowes	\$580	35.7	20,706.00
Total Professional Hours and Fees		90.5	\$ 67,535.50



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Due Diligence Support
Code: 20008940PA0003.1.21

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	AP	Respond to diligence requests from lender advisors re: professional fee payments	1.2
01/02/2025	JJ	Review of initial due diligence request from GBRP/VW with focus on Broyhill related items	1.7
01/02/2025	JJ	Prepare due diligence material for GBRP/VW with focus on supply chain and store related data request	2.1
01/03/2025	AP	Respond to diligence requests from lender advisors re: professional fees	0.7
01/03/2025	AP	Respond to diligence requests from lender advisors re: wind down budgets	1.2
01/03/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	1.3
01/06/2025	JJ	Correspondence around contract database and providing initial contract analysis data	0.9
01/06/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	1.6
01/07/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.8
01/07/2025	JJ	Review of remaining due diligence items	1.0
01/08/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.7
01/08/2025	AP	Respond to diligence requests from UCC advisors re: professional fee payments	1.1
01/08/2025	JJ	Review of the Broyhill contract between the company and vendor	0.5
01/08/2025	JJ	Prepare due diligence for GB/VW with focus on Broyhill specific historical unit and sales information	2.1
01/09/2025	AP	Respond to diligence requests from DPW re: professional fee payment requests	0.6
01/09/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.4
01/09/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	0.7
01/09/2025	JJ	Review of follow up questions from GB/VW on Broyhill due diligence material	1.1
01/10/2025	AP	Respond to diligence requests from GBRP advisors re: professional fees	1.1
01/10/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.3
01/10/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	2.2
01/13/2025	AP	Respond to diligence requests from GBRP advisors re: professional fees	1.1
01/13/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	0.6
01/14/2025	AP	Respond to diligence requests from Debtor advisors re: professional fees	0.9
01/14/2025	AP	Respond to diligence requests from Debtor advisors re: wind down budgets	1.1
01/14/2025	AP	Respond to diligence requests from GBRP advisors re: wind down budgets	1.2
01/15/2025	AP	Respond to diligence requests from GBRP advisors re: professional fees	1.2
01/16/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	1.3
01/17/2025	AP	Respond to diligence requests from UCC advisors re: wind down budgets	0.6
Total Professional Hours			35.3



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Re: Due Diligence Support
Code: 20008940PA0003.1.21

PROFESSIONAL	RATE	HOURS	FEEs
Anthony Perrella	\$850	25.9	22,015.00
Jimmy Jang	\$810	9.4	7,614.00
Total Professional Hours and Fees		35.3	\$ 29,629.00



Big Lots, Inc.
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Re: Real Estate Advisory
Code: 20008940PA0003.1.22

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/02/2025	RS	Incorporate January abatement file into monthly rent payment analysis	1.1
01/02/2025	RS	Meeting with J. Nanberg, V. Cattano, B. Meginnis (BL) re: daily real estate discussion	0.5
01/02/2025	RS	Prepare analysis of real estate tax accruals and payments by store	0.8
01/02/2025	RS	Provide lease details and dropbox link to advisors	0.2
01/02/2025	RS	Provide lockbox and store closures details to landlords via email	0.4
01/02/2025	RS	Reconcile outstanding lease sale proceeds to sale order approved by the court	1.3
01/02/2025	RS	Review January rent abatement file	0.6
01/02/2025	RS	Review lease agreements to understand abatements and cure waivers	0.7
01/02/2025	RS	Review wire details provided by lease buyers	0.5
01/02/2025	RS	Send emails to lease buyers re: outstanding funds	0.6
01/03/2025	RS	Compare A&G bid tracker to AlixPartners tracker	1.1
01/03/2025	RS	Provide comments on January rent run abatements	0.5
01/03/2025	RS	Review escrow extract of funds received for lease sales	0.5
01/03/2025	RS	Review file provide by L. List (BL) re: lease expirations and voided deals	0.7
01/03/2025	RS	Review funds received from lease buyers and request transfers from accounts	0.5
01/03/2025	RS	Review January rent run	1.1
01/03/2025	RS	Review monthly comparison of payments	0.5
01/03/2025	JJ	Review of the latest lease sale tracker	0.5
01/03/2025	RS	Review stub payment detail for waves 1 through 9 closures	0.9
01/03/2025	RS	Send email to GBRP re: lease sales and store closures	0.3
01/03/2025	RS	Send emails to A&G re: lease sale proceeds	0.6
01/03/2025	RS	Send emails to DPW re: landlord outreach	0.5
01/03/2025	RS	Send emails to landlords re: store closures	0.5
01/03/2025	RS	Update store closure list to include leases expiring at the end of January	0.5
01/06/2025	RS	Analyze updated deal tracker to confirm stub rent payments owed	0.3
01/06/2025	RS	Meeting with D. O'Connell, B. Lytle, A. Patel (M3) re: real estate leases	0.5
01/06/2025	RS	Review and update sales transfer analysis file	0.8
01/06/2025	RS	Review emails from BL real estate admin team re: outstanding requests	0.5
01/06/2025	RS	Review outstanding amounts owed from lease sale waves 3 through 9	0.5
01/06/2025	RS	Send email to J. Schroeder (BL) re: sales transfer	0.3
01/06/2025	RS	Send emails to A&G re: lease sales and outstanding amounts	0.4
01/06/2025	RS	Send emails to DPW re: stub rent	0.5
01/06/2025	RS	Send emails to GBRP re: lease sales and rejections	0.2
01/06/2025	RS	Update stub rent and cure reconciliation	0.7
01/07/2025	RS	Call with E. Potocek (A&G) re: outstanding balances	0.5
01/07/2025	RS	Create dropbox for floor plans	0.2
01/07/2025	RS	Reconcile approved deals with legal tracker	0.5
01/07/2025	RS	Review December lease sale order and exhibit	0.8
01/07/2025	RS	Review docket for additional lease termination agreements	0.6
01/07/2025	RS	Review key tracking information for returned keys	0.5
01/07/2025	RS	Review lease agreements to understand remaining extensions available	1.2
01/07/2025	RS	Review real estate dashboard to understand base rent increases	0.7
01/07/2025	RS	Send emails to BL re: legal status of certain deals	0.3
01/07/2025	RS	Send emails to landlords re: closed stores	0.4
01/08/2025	JC	Correspondence with landlord on payment inquiries	0.3



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/08/2025	JC	Following up with BL real estate team on outstanding landlord payments	0.2
01/08/2025	RS	Incorporate lease sale detail into stub rent analysis	0.7
01/08/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners) re: discuss open real estate issues	0.3
01/08/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners) re: discuss open real estate issues	0.3
01/08/2025	RS	Perform stub rent analysis for stores with quarterly rent	0.7
01/08/2025	RS	Prepare summary table of stub rent paid and to be paid	1.1
01/08/2025	JC	Review landlord asserted claim balances	0.3
01/08/2025	JC	Review outstanding issues with landlord inquiries / store closures	1.0
01/08/2025	JC	Review proposed landlord weekly payment run	0.3
01/08/2025	JC	Review proposed landlord weekly payment run	0.6
01/08/2025	RS	Update stub rent analysis for remaining amounts	2.3
01/09/2025	JC	Correspondence to DPW re: stub rent	0.2
01/09/2025	JC	Correspondence with landlord re: stub rent	0.2
01/09/2025	JC	Correspondence with property management re: rent abatements	0.2
01/09/2025	JC	Correspondence with real estate team on store status / damage	0.2
01/09/2025	RS	Meeting with C. Smith (GBRP) re: lease cures	0.3
01/09/2025	RS	Prepare email to Citi re: missing wires and outstanding amounts	0.4
01/09/2025	RS	Prepare list of leases rejected as of January for BL lease administration	0.4
01/09/2025	RS	Prepare stub rent payment file for real estate admin team	0.8
01/09/2025	RS	Read and send emails to DPW re: stub rent	0.6
01/09/2025	RS	Review emails from landlords re: outstanding balances	0.8
01/09/2025	JC	Review outstanding items for January store closure process	0.8
01/09/2025	JC	Review real estate files to be sent to UCC advisors	0.4
01/09/2025	JC	Review stub rent payment file	0.4
01/09/2025	RS	Send emails to landlords re: January rent	0.6
01/09/2025	RS	Send emails to landlords re: lockbox codes	0.3
01/10/2025	JC	Coordinating with BL team on property removal	0.2
01/10/2025	JC	Coordinating with property management team on store issues	0.2
01/10/2025	JC	Correspondence with GB on outstanding real estate issues	0.2
01/10/2025	RS	Prepare abated and reduced rent analysis for certain stores	2.4
01/10/2025	RS	Review signed lease amendments	1.1
01/10/2025	RS	Review weekly real estate payment detail	1.6
01/10/2025	JC	Review outstanding payment obligations to various landlords	0.6
01/10/2025	RS	Update monthly real estate payment comparison	1.9
01/13/2025	RS	Compare November lease sale order to AlixPartners tracker	0.6
01/13/2025	RS	Prepare file of lease cures to be paid for lease sales	1.3
01/13/2025	RS	Read certain store signed lease amendments	1.7
01/13/2025	RS	Reconcile Burlington payments to purchase prices per sale order	0.4
01/13/2025	RS	Respond to DPW email re: stub rent	0.3
01/13/2025	RS	Review November lease sale order and exhibit	0.8
01/13/2025	JC	Review outstanding real estate issues to discuss with property management	0.5
01/13/2025	JC	Review asserted claims from various landlords on outstanding amounts	0.3
01/13/2025	JC	Review estimated professional fees for external advisors	0.3



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/13/2025	RS	Send emails to lease buyers re: outstanding balances	0.3
01/13/2025	RS	Update stub rent by store per amendments	0.7
01/14/2025	RS	Prepare file of additional stub rent and January payments to be paid	0.8
01/14/2025	RS	Prepare schedule of occupancy expenses	1.3
01/14/2025	RS	Read and respond to emails from landlords re: January and stub rent payments	1.5
01/14/2025	RS	Review CAM reconciliation	0.3
01/14/2025	RS	Review January rent payment detail for certain stores	0.9
01/14/2025	RS	Review landlord calculation of stub rent	0.5
01/14/2025	RS	Review lease agreements to determine waivers	0.5
01/14/2025	RS	Review lease termination agreement	0.5
01/14/2025	RS	Send update to Citi banking agent	0.4
01/15/2025	RS	Prepare stub rent file for M3 team	0.8
01/15/2025	RS	Prepare updated listing of occupancy expenses	0.6
01/15/2025	RS	Provide responses to DPW re: landlord objections	0.7
01/15/2025	RS	Request payment of additional stub rent amounts	0.3
01/15/2025	RS	Research January and stub payments for certain stores	1.1
01/15/2025	RS	Review lease agreements to determine waiver amounts	0.9
01/15/2025	RS	Review tax invoices for certain stores	0.3
01/15/2025	RS	Send email to BL team re: store closure operations	0.4
01/16/2025	RS	Prepare updated list of store closures	0.3
01/16/2025	RS	Reconcile detail of lease POSs by wave	0.5
01/16/2025	RS	Research January and stub payments based on inbound requests	2.5
01/16/2025	RS	Review and provide approval of weekly lease payments	0.8
01/16/2025	RS	Review and respond to Kelley Drye emails	0.5
01/16/2025	RS	Review detail of upcoming lease expirations	0.4
01/16/2025	RS	Review details of amended lease agreements	0.7
01/16/2025	RS	Send emails to BL real estate admin re: additional stub rent and January payments	0.5
01/17/2025	RS	Analyze stub and January payments by store based on inbound requests	0.9
01/17/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), N. Harrison, J. Nanberg (BL), A. Williams (Gordon Brothers), S. Piraino, J. Goldberg (David Polk) re: store closure logistics	0.5
01/17/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), N. Harrison, J. Nanberg (BL), A. Williams (Gordon Brothers), S. Piraino, J. Goldberg (David Polk) re: store closure logistics	0.5
01/17/2025	RS	Prepare email re: lockboxes at closing stores	0.3
01/17/2025	RS	Prepare tracker of outstanding occupancy requests	0.9
01/17/2025	RS	Review lease sale cure payments	0.4
01/17/2025	JC	Review outstanding landlord issues	0.3
01/17/2025	RS	Update stub rent and January rent tracker	0.3
01/20/2025	RS	Communicate with counsel to Blue Owl re: DC rejection	0.2
01/20/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberg (David Polk) re: discuss store issues	0.4
01/20/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberg (David Polk) re: discuss store issues	0.4



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/20/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk), Steven Fox (Riemer Law) re: landlord issues	0.4
01/20/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk), Steven Fox (Riemer Law) re: landlord issues	0.4
01/20/2025	RS	Meeting with J. Goldberger, E. Stern, S. Piraino (DPW) re: 365d4	0.5
01/20/2025	RS	Review details of stub rent for assumed and assigned leases	0.9
01/20/2025	RS	Review key tracking information for rejected leases	0.3
01/20/2025	RS	Review language in amended leases to understand payment obligations	1.2
01/20/2025	RS	Review weekly payment detail of property tax bills	0.5
01/21/2025	RS	Communicate with counsel to landlords re: January rent and stub rent matters	1.3
01/21/2025	RS	Prepare additional monthly store estimates for landlord counsel	0.4
01/21/2025	RS	Prepare list of lease sale cure payments based on outstanding and negotiated balances	0.6
01/21/2025	RS	Prepare list of stores closing in January for GBRP	0.5
01/21/2025	RS	Provide amended lease agreements to DPW	0.3
01/21/2025	RS	Request release of stub rent for certain stores	0.3
01/21/2025	RS	Review deal terms and rent payment timeline for store 472	0.2
01/21/2025	RS	Review motion to compel rejection and payment of rent	0.3
01/21/2025	RS	Review wave 4 lease sale order and communicate with landlord counsel	0.4
01/21/2025	JC	Review correspondence with various landlords	0.3
01/21/2025	RS	Update rent payments and abatement analysis	0.6
01/22/2025	JC	Corresponding with real estate team on open issues with headquarter sales	0.4
01/22/2025	JC	Draft correspondence on landlord admin claims	0.2
01/22/2025	JC	Draft correspondence with DPW on open real estate issues	0.3
01/22/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), A. Burbridge, S. Piraino (Davis Polk) re: discuss headquarter lease sale	0.5
01/22/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), A. Burbridge, S. Piraino (Davis Polk) re: discuss headquarter lease sale	0.5
01/22/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Barga, N. Harrison (BL) re: store closing matters	0.5
01/22/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), J. Nanberg, M. Barga, N. Harrison (BL) re: store closing matters	0.5
01/22/2025	RS	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk) re: discuss landlord lease payments	0.5
01/22/2025	JC	Meeting with J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk) re: discuss landlord lease payments	0.5
01/22/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk) re: discuss real estate treatment	0.7
01/22/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk) re: discuss real estate treatment	0.7
01/22/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), S. Piraino, J. Goldberger (Davis Polk) re: discuss real estate treatment	0.7
01/22/2025	RS	Prepare revised list of closing stores	0.3
01/22/2025	RS	Reconcile weekly rent EFT and check payments to rent payment types	2.3
01/22/2025	RS	Review certain amended lease agreements to determine payment obligations	0.6



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/22/2025	JC	Review ongoing costs for estate to maintain real property	0.7
01/22/2025	JC	Review outstanding issues on property assumption and rejections	0.4
01/23/2025	RS	Analyze daily cash flow forecast disbursement details for rent checks and ACH payments	0.9
01/23/2025	JC	Coordinating with BL on landlord concerns	0.3
01/23/2025	KP	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Burbridge (Davis Polk) re: discuss headquarter sale	0.5
01/23/2025	RS	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Burbridge (Davis Polk) re: discuss headquarter sale	0.5
01/23/2025	JC	Meeting with K. Percy, J. Chan, R. Steere (AlixPartners), A. Burbridge (Davis Polk) re: discuss headquarter sale	0.5
01/23/2025	RS	Prepare responses for DPW re: counsel to landlord outreach	0.3
01/23/2025	RS	Research outreach from counsel to landlords re: January rent, stub rent and abatements	0.9
01/23/2025	RS	Respond to BL payables team re: payment bifurcation of rent checks	0.3
01/23/2025	RS	Review amended lease terms and payment details to effectively respond to landlord inquiries	0.4
01/23/2025	RS	Review certain amended lease agreements	0.5
01/23/2025	RS	Review counsel to landlords outreach re: January stub rent and abatements	0.5
01/23/2025	RS	Review weekly real estate payment requests and determine payments to make	0.6
01/23/2025	JC	Review outstanding real estate issues	0.4
01/23/2025	RS	Revise list of closing stores based on latest information provided by GBRP	0.3
01/23/2025	RS	Send emails to real estate administration re: incremental payment needs	0.4
01/23/2025	RS	Update lease tracker to align with lease status	0.6
01/24/2025	RS	Compare asserted monthly occupancy expenses by store to historical monthly lease disbursements	0.3
01/24/2025	JC	Coordinating with various parties on real estate assignments	0.3
01/24/2025	RS	Prepare analysis of rent abatements for February	1.4
01/24/2025	JC	Preparing schedules for store closing dates	0.4
01/24/2025	RS	Respond to GBRP email re: lease cure amounts	0.2
01/24/2025	RS	Review 2024 CAM reconciliations relating to certain leases	0.2
01/27/2025	RS	Assess January rejection list and key return requirements	0.4
01/27/2025	JC	Coordinating with real estate team on key turnover	0.2
01/27/2025	JC	Corresponding with external parties on distribution center timeline	0.3
01/27/2025	RS	Investigate payment detail to landlords based on counsel outreach	0.8
01/27/2025	RS	Prepare listing of closed stores in Texas	0.3
01/27/2025	RS	Request additional lease payments based on amendment terms	0.4
01/27/2025	RS	Review certain lease agreements to understand effective date and payment obligations	0.6
01/27/2025	RS	Review weekly rent payment file and provide relevant commentary	0.4
01/28/2025	RS	Compare language in the terms of amended leases	0.3
01/28/2025	RS	Investigate payments and waivers for store 5353	0.2
01/28/2025	RS	Meeting with A. Williams, A. Stone (GBRP), J. Nanberg (BL) re: corporate headquarters	0.5
01/28/2025	RS	Review February rent run	1.2



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Re: Real Estate Advisory
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/28/2025	RS	Review list of designated leases and prepare related email request for details	0.3
01/28/2025	JC	Review correspondence from landlord on open issues	0.3
01/28/2025	JC	Review designated real estate leases	0.5
01/28/2025	JC	Review landlord requests for turnover of lease	0.4
01/28/2025	JC	Review payment request from real estate team	0.3
01/29/2025	RS	Call with C. Smith (GBRP) re: designated leases	0.2
01/29/2025	JC	Coordinating with team on landlord issues	0.6
01/29/2025	RS	Prepare initial excel analysis for GBRP of lease cures for VW designated leases	0.6
01/29/2025	RS	Respond to GBRP re: real property lease questions	0.2
01/29/2025	RS	Review February rent run by store	0.9
01/29/2025	JC	Review historical cure cost schedules for GB exhibit	0.7
01/29/2025	JC	Review outstanding landlord real estate issues	0.3
01/29/2025	RS	Send emails to landlord counsel re: lease amendments and payments	0.4
01/30/2025	RS	Analyze CAM escrow notice details	0.7
01/30/2025	RS	Prepare list of outstanding lease buyers that owe funds	0.4
01/30/2025	RS	Prepare list of stores closing in February and March with leased POS devices	0.5
01/30/2025	RS	Read lease amendments to respond to landlord outreach	0.8
01/30/2025	RS	Review revised February rent run	0.4
01/30/2025	JC	Review proposed February rent run	0.2
01/30/2025	RS	Send emails to BL team re: store 4742	0.2
01/31/2025	RS	Communicate with BL re: Durant DC closure operations	0.9
01/31/2025	JC	Coordinating with Operations team on DC turnover	0.7
01/31/2025	JC	Coordinating with various parties on issues at Durant distribution center	0.4
01/31/2025	RS	Create list of timing of store closures	0.6
01/31/2025	RS	Provide commentary re: Durant DC rejection exhibit	0.2
01/31/2025	RS	Request payment details for certain stores	0.3
01/31/2025	RS	Review tenth rejection order of DC	0.5
01/31/2025	JC	Review with company current status of equipment in distribution centers	0.4
Total Professional Hours			127.9



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Real Estate Advisory
Code: 20008940PA0003.1.22

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	1.2	1,698.00
Job Chan	\$1,225	21.0	25,725.00
Jimmy Jang	\$810	0.5	405.00
Rowan Steere	\$685	105.2	72,062.00
Total Professional Hours and Fees		127.9	\$ 99,890.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/14/2025	KP	Meeting with S. Raver, J. Tanguay, J. Schroeder, S. Hutkai (all BL), K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: wind-down accounting and reporting matters	0.7
01/14/2025	JH	Meeting with S. Raver, J. Tanguay, J. Schroeder, S. Hutkai (all BL), K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: wind-down accounting and reporting matters	0.7
01/14/2025	JEC	Meeting with S. Raver, J. Tanguay, J. Schroeder, S. Hutkai (all BL), K. Percy, J. Horgan and J. Clarrey (all AlixPartners) re: wind-down accounting and reporting matters	0.7
01/14/2025	JH	Prepare list of accounting issues to discuss with S. Raver, others (Big Lots) re: recording sale to Gordon Brothers	1.0
01/15/2025	JH	Meeting with J. Horgan and J. Clarrey (both AlixPartners) re: purchase accounting topics	0.3
01/15/2025	JEC	Meeting with J. Horgan and J. Clarrey (both AlixPartners) re: purchase accounting topics	0.3
01/15/2025	JH	Prepare responses to questions from S. Raver (Big Lots) to discuss with J. Clarrey (AlixPartners) re: gain or loss computations on sale to Gordon Brothers	0.6
01/21/2025	JH	Call with J. Horgan and J. Clarrey (both AlixPartners) to discuss accounting planning	0.4
01/21/2025	JEC	Call with J. Horgan and J. Clarrey (both AlixPartners) to discuss accounting planning	0.4
01/21/2025	JEC	Develop correspondence re: accounting matters	0.3
01/21/2025	JH	Prepare listing of questions and comments on accounting entries to discuss with J. Clarrey, others (AlixPartners) re: journal entries to record sale of inventory, IP, lease designation rights, store assets, and other assets to Gordon Brothers	1.5
01/22/2025	SL	Continue to finalize updates to the latest transaction accounting analysis	1.2
01/22/2025	JJ	Meeting with J. Horgan, J. Jang, J. Clarrey, S. Lemack (all AlixPartners) re: Transaction Accounting	0.4
01/22/2025	JEC	Meeting with J. Horgan, J. Jang, J. Clarrey, S. Lemack (all AlixPartners) re: Transaction Accounting	0.4
01/22/2025	SL	Meeting with J. Horgan, J. Jang, J. Clarrey, S. Lemack (all AlixPartners) re: Transaction Accounting	0.4
01/22/2025	JH	Meeting with J. Horgan, J. Jang, J. Clarrey, S. Lemack (all AlixPartners) re: Transaction Accounting	0.4
01/22/2025	JH	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: APA review for accounting treatment	0.5
01/22/2025	JEC	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: APA review for accounting treatment	0.5
01/22/2025	SL	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: APA review for accounting treatment	0.5
01/22/2025	JH	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to review draft of APA summary	1.0
01/22/2025	JEC	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to review draft of APA summary	1.0



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/22/2025	SL	Meeting with J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) to review draft of APA summary	1.0
01/22/2025	JH	Prepare work plan for S. Lemack, others (AlixPartners) re: information needed from books & records for accounting entries to record sale of inventory, IP, lease designation rights, store assets, and other assets to Gordon Brothers	1.0
01/23/2025	JEC	Develop correspondence with AlixPartners team re: accounting matters	0.2
01/23/2025	JEC	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to discuss updates to transaction accounting analysis	0.9
01/23/2025	SL	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to discuss updates to transaction accounting analysis	0.9
01/23/2025	JH	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to discuss updates to transaction accounting analysis	0.9
01/23/2025	JH	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to finalize additional updates to transaction accounting analysis	0.3
01/23/2025	JEC	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to finalize additional updates to transaction accounting analysis	0.3
01/23/2025	SL	Meeting with J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to finalize additional updates to transaction accounting analysis	0.3
01/23/2025	KP	Meeting with K. Percy, J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to review draft transaction accounting analysis	0.4
01/23/2025	JH	Meeting with K. Percy, J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to review draft transaction accounting analysis	0.4
01/23/2025	JEC	Meeting with K. Percy, J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to review draft transaction accounting analysis	0.4
01/23/2025	SL	Meeting with K. Percy, J. Horgan, J. Clarrey and S. Lemack (all AlixPartners) to review draft transaction accounting analysis	0.4
01/23/2025	JH	Review updates to accounting journal entry template for S. Lemack, others (AlixPartners) re: information needed from books & records for accounting entries to record sale of inventory, IP, lease designation rights, store assets, and other assets to Gordon Brothers	1.0
01/24/2025	JEC	Call with J. Horgan and J. Clarrey (both AlixPartners) re: accounting workstream planning	0.3
01/24/2025	JH	Call with J. Horgan and J. Clarrey (both AlixPartners) re: accounting workstream planning	0.3
01/24/2025	JH	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: transaction accounting analysis	1.1
01/24/2025	JEC	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: transaction accounting analysis	1.1
01/24/2025	SL	Meeting with S. Hutkai, J. Tanguay (both BL), J. Horgan, S. Lemack and J. Clarrey (all AlixPartners) re: transaction accounting analysis	1.1
01/24/2025	SL	Prepare additional updates to the latest transaction accounting analysis	1.7
01/24/2025	JH	Prepare comments and questions to discuss with S. Hutkai, J. Tanguay (BL) re: accounting journal entry template to record sale of inventory, IP, lease designation rights, store assets, and other assets to Gordon Brothers	1.5



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/27/2025	JH	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting meeting prep	0.3
01/27/2025	JEC	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting meeting prep	0.3
01/27/2025	SL	Meeting with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting meeting prep	0.3
01/27/2025	JH	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up	1.0
01/27/2025	JEC	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up	1.0
01/27/2025	SL	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up	1.0
01/27/2025	JH	Prepare questions and comments on draft journal entry template to be used by J. Tanguay (AlixPartners) for recording sale of inventory, lease designation rights, store FF&E, and other assets to Gordon Brothers	0.5
01/27/2025	SL	Prepare updates to the transaction accounting analysis	2.1
01/28/2025	JH	Prepare comments and questions on updates from S. Lemack (AlixPartners), J. Tanguay (BL) re: journal entry template to record gain or loss on sale of inventory, lease designation rights, and store FF&E to	1.5
01/28/2025	SL	Review latest notes and feedback on the transaction accounting analysis and prepare updates accordingly	2.2
01/29/2025	JEC	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey (partial), and S. Lemack (all AlixPartners) re: transaction accounting follow-up meeting	0.5
01/29/2025	JH	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up meeting	0.7
01/29/2025	SL	Meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting follow-up meeting	0.7
01/29/2025	JH	Prepare responses to questions from J. Tanguay (Big Lots) re: journal entries to the record the sale of inventory, lease designation rights, store FF&E, and other assets to Gordon Brothers	1.0
01/30/2025	JEC	Follow-up meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey (partial), and S. Lemack (all AlixPartners) re: transaction accounting	0.5
01/30/2025	JH	Follow-up meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting	0.8
01/30/2025	SL	Follow-up meeting with S. Hutkai, S. Raver, J. Tanguay (all BL), J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners) re: transaction accounting	0.8
01/30/2025	JH	Prepare responses to questions to discuss with J. Tanguay (BL) re: accounting entries to record for sale of inventory, lease designation rights, and store	1.5
01/30/2025	JEC	Transaction accounting pre-call with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners)	0.2
01/30/2025	SL	Transaction accounting pre-call with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners)	0.2
01/30/2025	JH	Transaction accounting pre-call with J. Horgan, J. Clarrey, and S. Lemack (all AlixPartners)	0.2



Big Lots, Inc.
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 Columbus, OH 43081

Re: Accounting Advisory for Bankruptcy
 Code: 20008940PA0003.1.24

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/31/2025	SL	Prepare updates to latest transaction accounting analysis based on notes and feedback provided	1.4
01/31/2025	JH	Respond to questions to S. Lemack (AlixPartners) re: responses to accounting questions from J. Tanguay, S. Raver (BL) true-up adjustments to Gordon Brothers GOB agency agreement	0.5
Total Professional Hours			47.9



Big Lots, Inc.
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Re: Accounting Advisory for Bankruptcy
Code: 20008940PA0003.1.24

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	1.1	1,556.50
James Horgan	\$1,225	20.9	25,602.50
Jarod E Clarrey	\$1,150	9.3	10,695.00
Sam Lemack	\$980	16.2	15,876.00
Jimmy Jang	\$810	0.4	324.00
Total Professional Hours and Fees		47.9	\$ 54,054.00



Big Lots, Inc.
4900 E. Dublin Granville Road
Columbus, OH 43081

Re: Travel Time
Code: 20008940PA0003.1.31

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2025	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.5
01/06/2025	RS	Travel from ORD to CMH (attend client meetings)	2.0
01/07/2025	AP	Travel from LGA to CMH (attend client meetings)	2.0
01/09/2025	AP	Travel from CMH to LGA (return from client meetings)	2.0
01/09/2025	RS	Travel from CMH to ORD (return from client meetings)	2.0
01/09/2025	KP	Travel from Columbus, OH to Connecticut (return from client meetings)	3.5
01/13/2025	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.5
01/13/2025	SL	Travel from DFW to Columbus, OH (attend client meetings)	4.5
01/13/2025	JJ	Travel from LGA to CMH (attend client meetings)	2.5
01/13/2025	AP	Travel from LGA to CMH (attend client meetings)	2.0
01/13/2025	RS	Travel from ORD to CMH (attend client meetings)	2.0
01/13/2025	JEC	Travel from STL to CMH (attend client meetings)	1.9
01/16/2025	AY	Travel from client site at Columbus, Ohio to Home at Chicago, Illinois (return from client meetings)	5.0
01/16/2025	AP	Travel from CMH to LGA (return from client meetings)	2.0
01/16/2025	JJ	Travel from CMH to LGA (return from client meetings)	3.0
01/16/2025	RS	Travel from CMH to ORD (return from client meetings)	2.0
01/16/2025	JEC	Travel from CMH to STL (return from client meetings)	3.3
01/16/2025	SL	Travel from Columbus, OH to DFW (return from client meetings)	4.5
01/16/2025	KP	Travel from Columbus, OH to Connecticut (return from client meetings)	3.5
01/20/2025	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.5
01/20/2025	JJ	Travel from LGA to CMH (attend client meetings)	3.0
01/22/2025	JC	Travel from New York, NY to Columbus, OH (attend client meetings)	3.0
01/23/2025	JJ	Travel from CMH to LGA (return from client meetings)	3.0
01/23/2025	KP	Travel from Columbus, OH to Connecticut (return from client meetings)	3.5
01/23/2025	JC	Travel from Columbus, OH to Dallas, TX (return from client meetings)	3.0
01/26/2025	RS	Travel from ORD to CMH (attend client meetings)	2.0
01/27/2025	KP	Travel from Connecticut to Columbus, OH (attend client meetings)	3.5
01/27/2025	JC	Travel from Dallas, TX to Columbus, OH (attend client meetings)	3.0
01/30/2025	RS	Travel from CMH to ORD (return from client meetings)	2.0
01/30/2025	KP	Travel from Columbus, OH to Connecticut (return from client meetings)	3.5
01/30/2025	JC	Travel from Columbus, OH to Dallas, TX (return from client meetings)	3.0
Total Professional Hours			90.7



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 Columbus, OH 43081

Re: Travel Time
 Code: 20008940PA0003.1.31

PROFESSIONAL	RATE	HOURS	FEES
Kent Percy	\$1,415	28.0	39,620.00
Job Chan	\$1,225	12.0	14,700.00
Jarod E Clarrey	\$1,150	5.2	5,980.00
Sam Lemack	\$980	9.0	8,820.00
Anthony Perrella	\$850	8.0	6,800.00
Aditya Yadav	\$835	5.0	4,175.00
Jimmy Jang	\$810	11.5	9,315.00
Rowan Steere	\$685	12.0	8,220.00
Total Professional Hours and Fees		90.7	\$ 97,630.00
Less 50% Travel			(48,815.00)
Total Professional Fees			\$ 48,815.00